

Leadership Perspectives and Strategies for State of Good Repair



Leadership APTA Class of 2011

Roy Aguilera - BART - San Francisco, CA

Jeffrey Ensor - Parsons Brinckerhoff - Washington, DC

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Elliott Rivas - SamTrans - San Francisco Peninsula, CA

Pete Rogness - Sound Transit - Seattle, WA

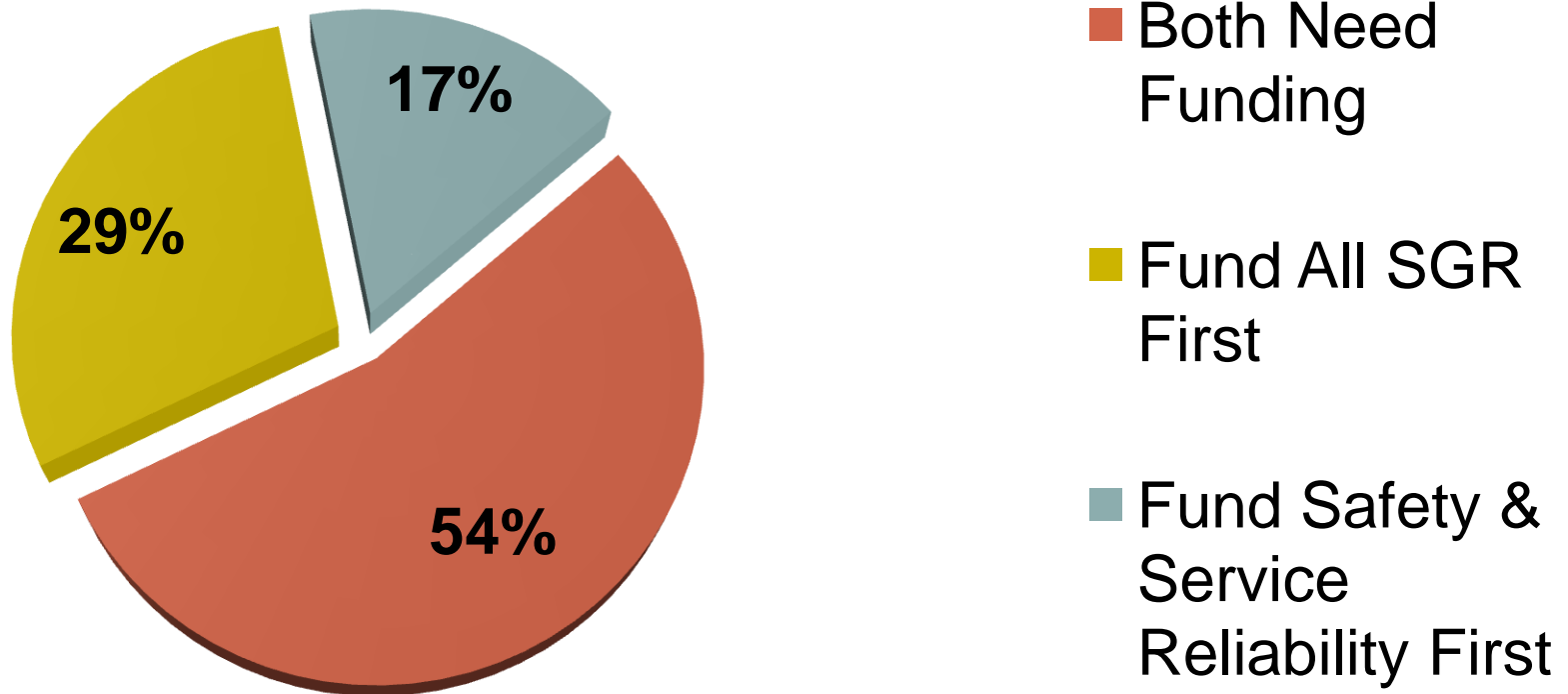
State of Good Repair

What We Know



- **\$78 billion backlog**
- Unpredictable federal funding
- Anti-tax environment
- More than 10 billion trips per year

Should SGR Always Be Funded Ahead of Expansion?



(Percentage based on 24 respondents)



Making it Work & Lessons Learned

**Building Support
& Partnerships**

**Constant
Focus/Building
Consensus**

**Stretching the
Dollar**

Educating the Stakeholders

- Customers
- Board members
- Business leaders
- Employees
- Taxpayers

Conclusions



- Balance SGR with expansion
- Build internal culture focused on SGR
- Use analytic tools to support decision-making
- Stretch the dollar

“Our biggest success has been raising the profile of this issue.” –Joe Casey, SEPTA

The Leadership APTA State of Good Repair Team Thanks:



25 Transit CEO's and Industry Leaders were Interviewed

Carolyn Flowers - GM - CATS	Joe Casey – GM – SEPTA	Rich Sarles – GM – WMATA
Gary Thomas - DART President/Executive Director	Joe Calabrese - GCRTA CEO, GM, Secretary-Treasurer	Eugene Colonese - ConnDOT Transportation Rail Administrator
Richard Davey – GM – MBTA	Milo Victoria – CEO - Omnitrans	John Fenton - CEO - LA Metrolink
Donna DeMartino - GM San Joaquin RTD	Steve Bland - CEO Port Authority of Allegheny County	Joe Costello - Chicago RTA Executive Director
Brian Lamb – GM - Metro Transit	Mike Allegra – GM Utah Transit Authority	Steve Banta - CEO Valley Metro Rail
Keith Parker – CEO VIA Metropolitan Transit	Mort Downey – President Mort Downey Consulting LLC	Stephanie Negriff – Director Santa Monica's Big Blue Bus
John Catoe – CEO -The Catoe Group	Nat Ford – SFMTA	Mark Huffer - GM - Kansas City
Terry Crews Garcia – CEO - SORTA	Art Leahy – CEO – LA Metro	Jacob Snow - GM - Las Vegas RTC
	Kevin Desmond – GM – King County Metro	