

# Lessons From Recent Freight & Passenger Success Stories

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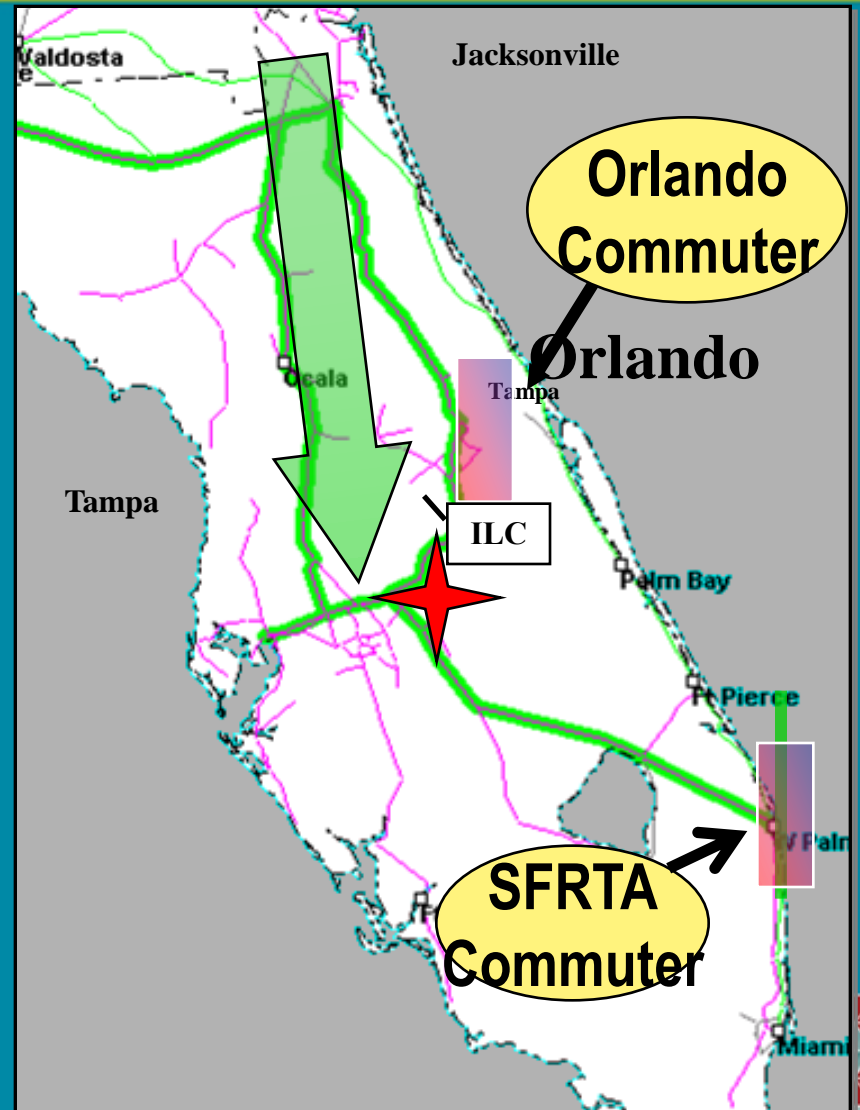


**2012 RAIL CONFERENCE**



# Central Florida (“Sunrail”)

- Two CSX routes in Florida: S-Line and A-Line
- FL purchased 61 miles of the A-Line for commuter rail
- FL funds S-Line capacity expansion projects
- CSX shifts traffic to S-Line
- Winter Haven ILC



# Massachusetts Transaction: CSXT/Commonwealth Public-Private Partnership

## First Closing

- Sale of New Bedford/Fall River Lines

*Scheduled Closing:  
June 2009*

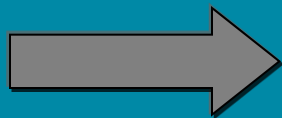


*Actual Closing:  
June 2010*

## Second Closing

- Sale of Framingham/Worcester Line
- Transition of maintenance and dispatching of Boston/Worcester Line

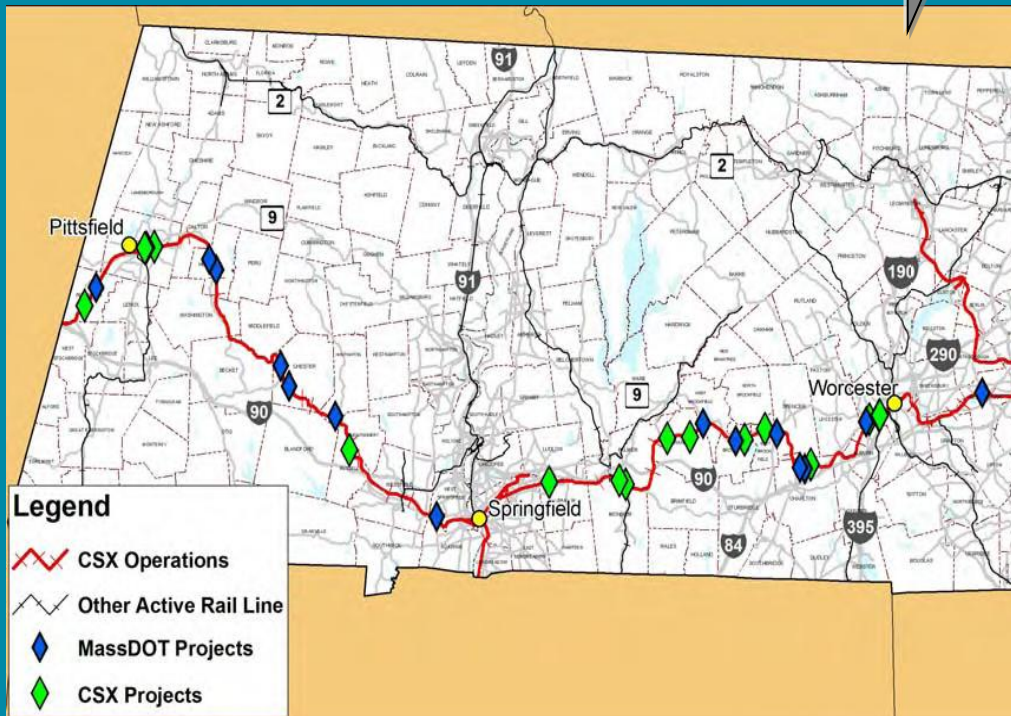
*Targeted Closing:  
September 2012*



*Actual closing:  
TBD*

# Boston Line Clearance Work

34 projects in Massachusetts  
from New York State line to  
Worcester



- CSXT: lower 16 tracks, raise 3 bridges
  - 9 locations complete
  - 7 by August 2012
- MassDOT: raise 18 bridges
  - 5 locations completed
  - 13 by August 2012



# East of Hudson Transaction: Poughkeepsie to Albany line: Heavily utilized by Amtrak



# East of Hudson Summary

- Hudson Line Lease to Amtrak achieves multiple goals:
  - Enhance passenger service
    - Support high density passenger line
    - Advance capital improvements
  - Complete ARRA funded projects: \$157M
  - Create jobs
  - Expand Amtrak network reach in key market
  - Improve efficiency of dispatch
  - Solve FRA “Service Outcome Agreement” problem



# Conclusion: Balance Freight & Passenger Demands

- Our freight customers and shareholders expect world class freight service
  - CSX's future depends on growth and excellence in customer service
- Passenger Service is also important to CSX:
  - Delivering public benefits
  - Providing economic and environmental benefits
  - Making communities we live and work in more livable
- Preserving the 4 Pillars

