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U.S. Department of Transportation
Federal Transit Administration

TRI MET

PORTLAND
TRANSIT
TRANSPORTATION



Project Management Oversight





The Big Six

1. Scope
2. Budget and cost
3. Schedule
4. Quality
5. Safety
6. Risk



And the Six Questions:

1. What are we constructing?
2. How much will it cost?
3. When will we be done?
4. Are we getting what we are paying for?
5. Is our project safe?
6. Have we identified and mitigated the risks?



Show me



Evidence

1. Drawings and contracts
2. Plans (Project Management Plan, etc)
3. Estimate
4. Schedule
5. Staff (capacity and capability)
6. Execution



Drawings and Scope Definition

Appropriate to phase?





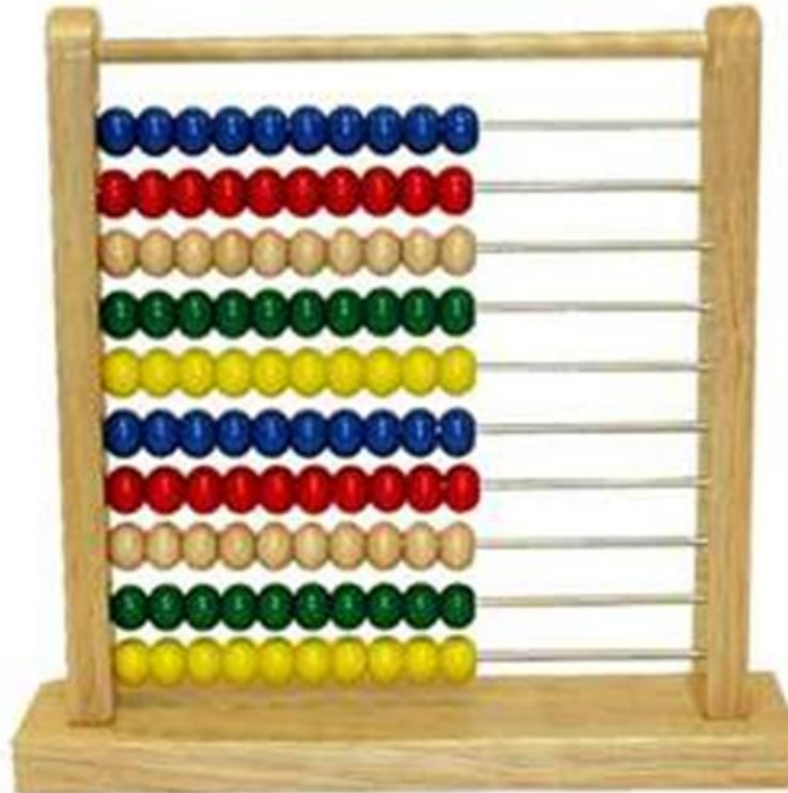
Plans Compliance?





Estimate and Budget

Appropriate to phase? Contingency?





Schedule

Complete? Mechanically and logically correct? Float?





Staff

Sufficient and appropriate talent?





Oversight Responsibilities

- Grant activities comply with rules and regulations
- Grantee performs in accordance with plans
- Project makes scheduled progress
- Federal interests are preserved and protected
- Project is completed on time, within budget, with an excellent safety record



Project Execution and Management

- Grantee makes decisions; proceeds
- Different interpretations of regulations or guidance
- Issues – bumps in the road
- Notification expectations
 - Money, time or headlines



Inevitable Dynamic Tension





Resource

1. Other projects
2. Previous experience
3. Other PMOCs
4. Industry knowledge and contacts



Success

