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Message from the Chair



The privilege of serving as APTA Chair for the past 20 months will forever be one of the most treasured honors in my career.

During the past two years, APTA and its members have weathered adversity with courage, character, and a united spirit. Not only did our industry adapt to a changing world, but we also accomplished much more than many of us would have imagined possible just a few years ago. With perseverance, we led the conversations among policymakers and legislators in Washington, DC, and delivered once-in-a-generation federal resources to our local communities nationwide.

I am particularly proud of the work we did collectively to update APTA's strategic plan for the next two fiscal years. We restructured how we serve our members and strengthened our financial standing during one of the most challenging economic times in our history.

Additionally, we established new working groups and committees to address needs that were either created or accelerated by the COVID-19 pandemic. The results can be seen in tools to advance zero-emission fleets, ridership growth, worker recruitment, safety and security improvements, and racial equity.

Thanks to our commitment to "service above self," APTA and the public transportation industry have earned an influential seat at tables across a wide range of national priorities. I am grateful to Paul Skoutelas for his leadership, to the APTA board, and to every APTA member for helping me to succeed in my mission to serve you and our industry.

A handwritten signature in blue ink, reading "Jeffrey Nelson". The signature is fluid and cursive.

Jeffrey A. Nelson
APTA Chair
CEO/Managing Director
Rock Island County Metropolitan Mass Transit District (MetroLink)
Moline, IL

Message from the President and CEO



After the disruptions we experienced in 2020 and 2021, APTA and the public transportation industry emerged grateful, inspired, and eager to lead in Fiscal Year 2022. We pivoted from responding to a national health and economic crisis to delivering a remarkable set of accomplishments that included:

- Historic levels of federal funding to modernize and expand transit services
- Voter approved local and state ballot measures in support of public transit investment
- Resumption of APTA's in-person conferences, educational programs, and networking activities, including the 2021 TRANSform & EXPO, which ranked among the largest and most successful U.S. trade shows
- New tools, research, and services designed exclusively for our members and industry

APTA proved the saying, "There is Opportunity in a Crisis."

Throughout the past year, our members have been bold innovators, consistent advocates, strategic resource managers, creative problem solvers, and inspiring leaders. The result: We are continuing to meet our industry's most pressing needs, while using our recent successes to address such new priorities as climate change, equity, economic recovery, and growth.

I am exceedingly grateful for the efforts of our Board of Directors, members, staff, and especially the leadership of APTA Chair Jeff Nelson. During a time of uncertainty and peril, APTA could not have had a more effective person leading the board and I could not have had a more valuable partner and friend.

Paul P. Skoutelas
President and CEO



We are BACK... to Build a Better Future.

In truth, public transit agencies never left.

3

Above: One of dozens of groundbreakings across the country for new public transit infrastructure investment. This one is at the Massachusetts Bay Transportation Authority.

Our industry stayed on the job throughout the 2020 – 2021 pandemic. We remained resourceful, reliable, and resolute.

Fiscal Year 2022 signaled a fresh start for public transportation — not a return to the future we had planned for but to one that is different... and full of new potential.

While we continued to weather the disruptions of an evolving global virus, public transportation leaders focused on New Beginnings built on optimism and a renewed appreciation for community and collaboration.

We adapted to address emerging challenges. We readied ourselves for new opportunities.

But opportunities are not guarantees. Our members, allies, and advocates worked diligently to bring more mobility back to more people and to prepare to build a better future.

Throughout the past year, APTA and its members achieved historic milestones and lasting successes.

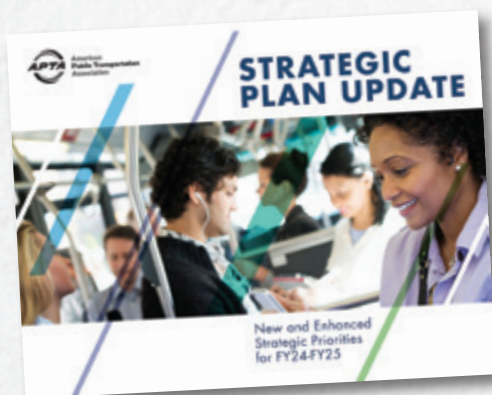
- **We reimagined a new kind of future for public transportation.**
- **We challenged ourselves with a strengthened purpose.**
- **We redefined the meaning of access to opportunities.**
- **And we continued to expand our essential role in the community to build a cleaner, safer, more equitable, productive, and durable world for all.**

That is the future of public transportation — and the mission of APTA.

An Updated Roadmap

The Refreshed Two-Year Strategic Plan

Under the leadership of APTA Chair Jeffrey Nelson, APTA members spent several months in 2021-2022 updating the previous three-year plan that was originally adopted in October 2019. Since that time, the world in which transit operates has changed dramatically — with new priorities, technologies, and customer preferences.



[CLICK TO VIEW](#)

In revising the strategic plan, the APTA Board of Directors recommended incorporating new and emerging member issues while building on our existing purpose statement:

APTA leads public transportation in a new mobility era, advocating to connect and build thriving communities.

The updated strategic plan, which was adopted by the APTA Board in June 2022, will guide the association's annual business plans for Fiscal Years 2024 and 2025 by addressing:

Pressing member needs, such as:

- Advancing Equity
- Rebuilding Ridership
- Accelerating the move to Zero-Emissions
- Addressing Workforce Shortages
- Expediting Capital Project Delivery
- Adapting Transit Business Models to a new Post-Pandemic Reality

Ongoing industry priorities, such as:

- Advocacy for sustained federal, state, and local investments in public transit
- Repair, Replacement, and Modernization of existing systems, vehicles, and infrastructure
- Advancements in improved Safety, Security, and Cybersecurity
- Expansion of New, Customer-Focused Services

Unveiling of Champaign-Urbana Mass Transit District's solar-powered hydrogen-electric fueling complex, one of numerous ribbon-cutting ceremonies for new public transit investment throughout the U.S. this year.



Resources to Reimagine Mobility

The Infrastructure Investment and Jobs Act

After an aggressive, years-long, multi-faceted advocacy campaign to secure increased federal resources for public transportation, President Joseph Biden signed the bipartisan \$1.2 trillion Infrastructure Investment and Jobs Act (IIJA) (P.L. 117-58) on November 15, 2021.

APTA was the first major industry association to publicly promote the benefits of the new law to a large in-person audience at its 2021 TRANSform Conference & EXPO in Orlando, FL. Throughout the year, the association educated its members

and the public transportation community about IIJA at special sessions at other conferences and events, as well as through media, APTA communications, and publications.

With enactment of the historic IIJA, APTA achieved its top legislative priorities of:

1. Providing a long-term surface transportation authorization act with significant increases in infrastructure investment to put public transit agencies on a path to modernizing their systems and meeting the growing and evolving demands of communities;
2. Significantly increasing bus capital investment to restore funding to its historical share; and
3. Establishing several new mobility initiatives to introduce cutting-edge technologies and integrate new service-delivery approaches and mobility options in the transit marketplace.

Public Transportation Provisions of the Bipartisan Infrastructure Investment and Jobs Act



Left: President Joseph Biden signed the bipartisan \$1.2 trillion Infrastructure Investment and Jobs Act (IIJA) (P.L. 117-58) on November 15, 2021.

More than \$108 billion for public transit, an increase of \$42.4 billion (64 percent) from 2021 levels, including \$23 billion for Capital Investment Grants (CIG), a competitive grant program that supports new and expanded high-capacity rail (heavy, commuter, and light), streetcars, and bus rapid transit.

More than \$102 billion for passenger and freight rail, an increase of \$86.7 billion (561 percent) from 2021 levels, including almost \$44 billion for Federal-State Partnership for Intercity Passenger Rail Grants, a competitive grant program for capital projects that reduce the backlog for repairs, improve performance, or expand or establish new intercity passenger rail service, and \$6 billion for grade-crossing elimination grants.

Significant other opportunities for multimodal investments that include public transit and passenger rail as essential elements.

Other Advocacy Activities:

APTA'S Smart Guide to the Bipartisan Infrastructure Law

APTA created a Smart Guide on implementation of the IIJA with more than 150 documents to date. This online Guide provides information and resources to aid members in navigating the many aspects of this new law. It includes APTA's summaries, funding and formula apportionment tables, and detailed section-by-section analyses of the law, as well as U.S. Department of Transportation (DOT) formula apportionments, guidance, regulations, and competitive grant opportunities and awards.

2022 Congressional Fly-In

As part of a dedicated advocacy day in June 2022, APTA transit agency CEOs, transit board members, and business members participated in a Washington Fly-In. The goal was to encourage

Congress to fully fund the IIJA's public transit and passenger rail programs. APTA members visited nearly 130 Congressional offices and met with several key Members of Congress.

APTA Advocates on Implementation of Bipartisan Infrastructure Law

Since enactment of the IIJA, APTA has actively worked with the Biden Administration on implementation of the new law. APTA has submitted dozens of letters and comments to the U.S. DOT and other agencies to provide the public transportation industry's views on new programs, regulations, and guidance.

APTA Honors Pro-Transit Members of Congress

In 2022, APTA established new awards for Members of Congress who are ardent supporters of public transportation. Rep. Peter DeFazio (D-OR) was honored with the inaugural APTA Congressional Legacy award.



APTA also honored six Members of Congress as Advocacy Champions for their steadfast support of our industry. These Members were instrumental in enacting the Bipartisan Infrastructure Law and in securing COVID-19 emergency relief funding for the public transportation industry.

APTA Chair Jeff Nelson, U.S. DOT Secretary Pete Buttigieg, FTA Administrator Nuria Fernandez, and APTA President and CEO Paul Skoutelas.

Grassroots Advocacy

Voices for Public Transit (VPT), APTA's grassroots advocacy program, played a vital role in helping to educate Members of Congress about the need for infrastructure investment in public transportation.

Through nearly 1,600 letters and emails, as well as social media posts and telephone calls, VPT volunteer members communicated the benefits of the bipartisan IIJA and other funding measures on job creation, economic growth, and new mobility options in local communities.

This past year, VPT added 1,450 new citizen advocates to its 250,000 members across all 50 states and every congressional district.

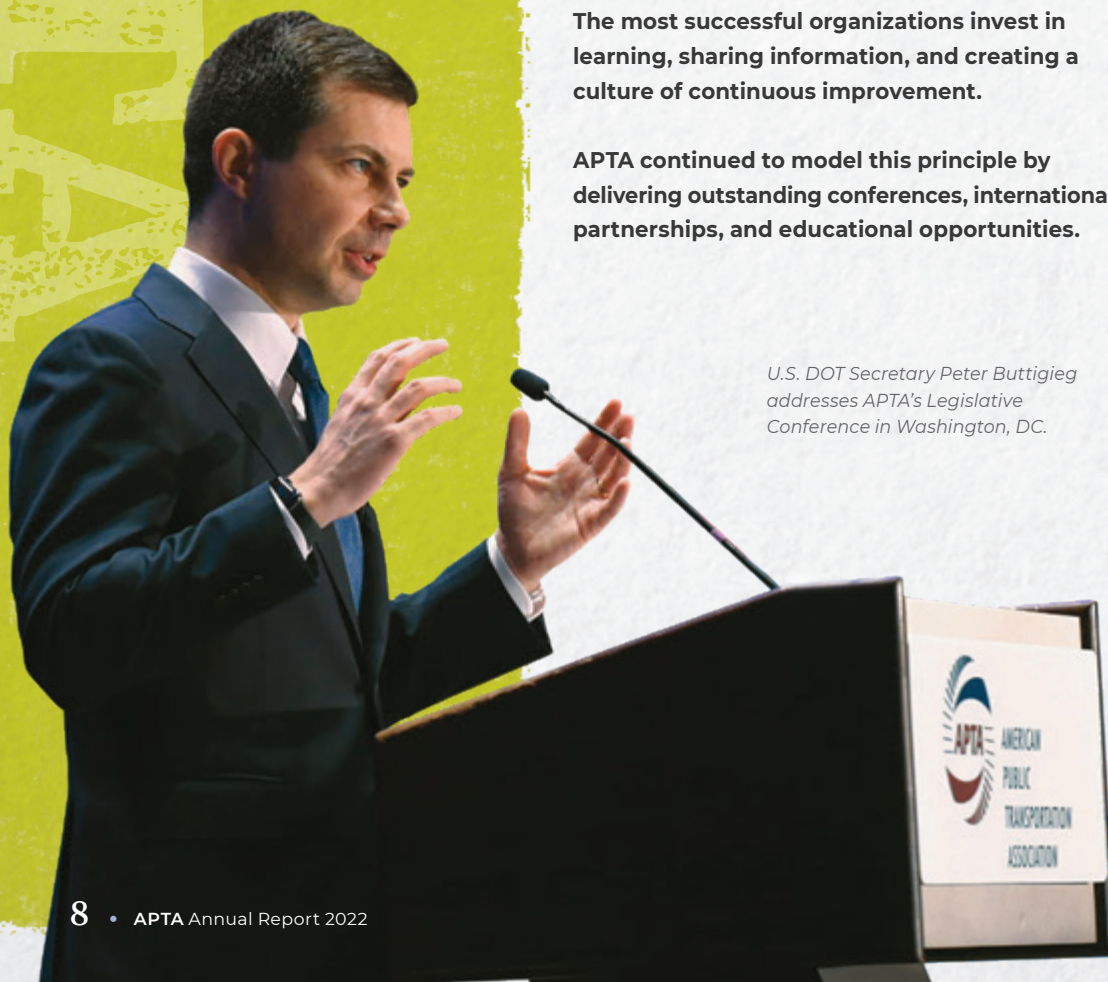
Left: U.S. Rep. Peter DeFazio (D-OR) receives the inaugural APTA Congressional Legacy Award.

12 conferences

more than

12,000
attendees

over 700
exhibiting
companies



FTA Administrator Nuria Fernandez, FRA Administrator Amit Bose, and U.S. DOT Deputy Secretary Polly Trottenberg.

Conferences, Knowledge-Sharing & Education

The most successful organizations invest in learning, sharing information, and creating a culture of continuous improvement.

APTA continued to model this principle by delivering outstanding conferences, international partnerships, and educational opportunities.

U.S. DOT Secretary Peter Buttigieg addresses APTA's Legislative Conference in Washington, DC.

Conferences

During Fiscal Year 2022, APTA planned and delivered 12 conferences, nine of which were in person and three were virtual. These events attracted more than 12,000 attendees and over 700 exhibiting companies.



APTA Chair Jeff Nelson welcomes keynote speaker Wesley Hamilton at the Mobility Conference in Columbus, OH.



The five largest conferences were:

- **TRANSform & EXPO, Orlando, FL**
(November 7-10, 2021)
 - 7,748 attendees
 - First in-person meeting since February 2020 and first EXPO since 2017 (after being postponed in 2020 due to COVID)
 - 576 EXPO exhibitors
- **Rail Conference, San Diego, CA**
(June 5-8, 2022)
 - 1,517 attendees
 - First Rail Conference since 2019
 - 65 Product & Services Showcase exhibitors

- **Mobility Conference, Columbus, OH**
(May 1-4, 2022)
 - 1,239 attendees
 - First Mobility (Bus) Conference since 2019
 - 14 Bus Display exhibitors
 - 88 Product & Services Showcase exhibitors
- **Legislative Conference, Washington, DC**
(March 13-15, 2022)
 - 651 attendees
 - All top four DOT officials made presentations including Secretary Pete Buttigieg (keynote speaker), Deputy Secretary Polly Trottenberg, FTA Administrator Nuria Fernandez, and FRA Administrator Amit Bose, as well as four Members of Congress
 - Inaugural awards for Congressional Legacy and Advocacy Champions
- **High Speed Rail Conference, Philadelphia, PA**
(March 30-April 1, 2022)
 - 391 attendees
 - First time held as a full, stand-alone conference



The EXPO 2021 exhibit hall and the products and services showcases at other APTA conferences featured state-of-the-art technology, including advanced electric bus charging stations and autonomous vehicles.





“

“We have the opportunity and obligation to reimagine the future. Whether it’s boosting economic recovery ... investing in new mobile services ... mitigating the effects of climate change ... or advancing equity and access, public transportation is the essential element for progress on ALL these issues.”

— Jeff Nelson, APTA Chair



Attendees at 2021 TRANSform Conference & EXPO in Orlando, FL.

APTA Leadership Programs

This year, 35 individuals graduated in the Leadership APTA Class of 2020-2021 and 30 individuals graduated from the Emerging Leaders Program Class of 2022. A total of 14 “Capstone” student projects were presented at APTA conferences, meetings, and online. More than 400 APTA members viewed the live webinars of the Emerging Leaders projects. Throughout the history of both programs, 600 professionals have completed Leadership APTA and 215 individuals have participated in the Emerging Leaders Program.

APTAU Learning

APTAU produced 268 educational products, including 28 video recordings of webinars (with a total audience of nearly 6,000 registrants), 108 live-session video recordings from seven APTA conferences, and several online courses and on-demand videos. APTAU also hosted six executive roundtables and workshops on workforce issues at major APTA events, including the TRANSform, Legislative, Mobility, and Rail Conferences.

Other Achievements

APTA established new cross committee collaborations addressing major workforce issues including recruitment, retention, and labor and management relations. Additionally, the association began virtual peer exchanges on workforce issues for APTA member organizations.

APTF Scholarships

The American Public Transportation Foundation (APTF) awarded 41 “Named” and “Board” scholarships to undergraduate and graduate students studying a broad range of public transportation-related fields.

APTA's International Influence

APTA continued to engage with its international partners to provide members with exposure and access to critical knowledge and best practices from across the globe. Examples include:

APTA's TRANSform & EXPO Wins Gold



APTA won Trade Show Executive's (TSE) Gold 100 “Above & Beyond” Award for our 2021 TRANSform Conference & EXPO in Orlando, FL. This grand award honors the association and people who exceeded expectations in delivering outstanding success in a major event.

Additionally, the TRANSform Conference & EXPO ranked 25th among the largest trade shows in the country.

TSE is the meeting and conferences industry's most prestigious independent judging organization. Each year, it recognizes the top U.S. trade shows with its Gold 100 awards.

Trade Show Executive
**GOLD
100**

- A jointly hosted US-Japan commuter rail roundtable with JTTRI, the Japan Transport and Tourism Research Institute.
- An international practicum with UIC, the International Association of Railways, at APTA's 2022 High-Speed Rail Conference.
- A joint webinar / online seminar on cybersecurity with CUTA, the Canadian Urban Transit Association.
- APTA Rail Conference's keynote speaker, Mark Wild, CEO of CrossRail Ltd, in cooperation with Transport for London.
- A new Memorandum of Understanding between APTA and the Public Transport Association Australia New Zealand in June 2022.



APTA produced original research, surveys, and policy briefs throughout the year.

Research, Resources and Member Tools

Staying ahead of quickly changing trends requires a commitment to knowing what's next. It also relies on innovation to create modern, interactive tools that APTA members can use to design their own futures.

This is how APTA brings thought leadership to the challenges facing today's public transportation industry.

Studies

APTA Public Transportation Ridership Update (April 2022)

An update on public transportation ridership trends, including the effects of new variants of COVID-19, telework policies, and stay-at-home orders. Recently, ridership has recovered to slightly more than 70 percent of pre-pandemic levels, in part due to transit service delivery and reliability, and external factors, such as the makeup of local economies. Public transit services for essential workers have helped sustain ridership for the past two years.

Workforce Shortages Impacting Public Transportation Recovery

A report on worker shortages among many public transportation positions across the industry. The survey indicated that 92 percent of public transit agencies are having difficulty hiring new employees. Nearly three in four systems said they have reduced service or delayed expansion due to worker shortages.

On the Horizon: Planning for Post-Pandemic Travel

An examination of changes in demographic, employment, and travel trends in the coming decades. Based on the data, APTA identified four overarching recommendations for agencies: 1) integrate best practices from the COVID-19 period; 2) prioritize social equity; 3) leverage opportunities to expand ridership; and 4) stay abreast of changing trends.

2021 Public Transportation Fact Book

The definitive industry resource for national aggregate statistical data covering all aspects of the public transit industry in the United States and

Canada. The publication includes U.S. transit facts, operating data by modes, transit vehicle characteristics and deliveries, private sector expenditures, and statistical trends in Canadian transit.

Mobility Innovation: The Case for Federal Investment and Support

Six case studies on the innovative potential of the U.S. public transit industry. Examples include underserved markets; populations that require wheelchair access; and off-peak, late-night commuters. These transit strategies can foster more equitable and inclusive communities.

APTA Recommendation on Commuter Rail Liability Insurance

APTA's recommendation to establish a Commuter Rail Insurance Program at the U.S. Department of Transportation. As commuter rail agencies have struggled to meet their liability insurance requirements, there is federal interest in helping maintain and expand commuter rail operations.

COVID-19 Emergency Funding Critical to Public Transit's Survival

How COVID-19 emergency funding has been essential to the survival of public transportation. Almost one-half of transit agencies stated that the funds helped them avoid a complete shutdown of service. Most agencies (51 percent) expect to exhaust their emergency funding by January 2023.

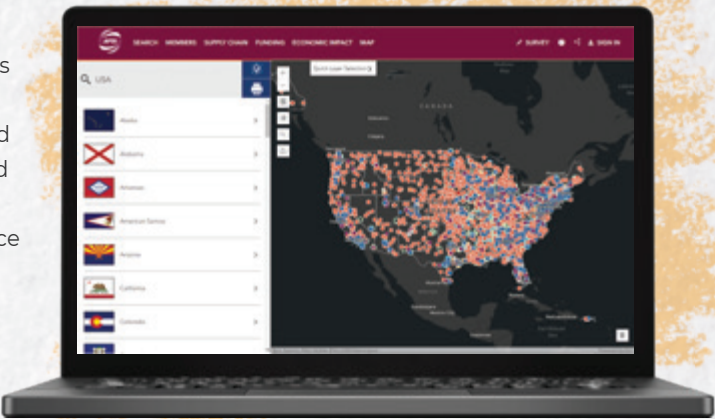
Member Interactive Tools

APTA CIG Project Pipeline Dashboard

The APTA CIG Project Pipeline Dashboard tracks all capital investment grant (CIG) projects in the Federal Transit Administration's pipeline. The Dashboard enables members to get a comprehensive picture of the CIG pipeline and detailed information and the current status of each project.

APTA Industry Footprint

The APTA Industry Footprint shows public transportation providers, businesses, and funding, organized by state, congressional district, and state legislative districts. The tool illustrates our industry's importance to local, state, and the national economies since nearly every congressional district is home to an APTA member or a public transportation industry supplier.



The interactive APTA Industry Footprint shows the public transportation industry's presence in all 50 states and every congressional district.

The Footprint also shows how each district and state benefits from federal grant programs, and how transit agencies balance funding from local, state, and federal sources.

APTA Ridership Trends Dashboard

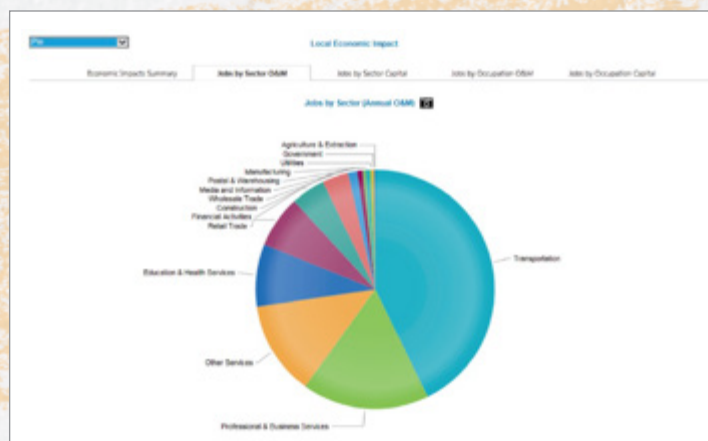
The APTA Ridership Trends Dashboard helps public transit agencies plan and allocate resources by tracking ridership trends in real time. The proprietary tool, built in partnership with the Transit app, can be used to compare ridership among agencies, regions, and national trends.



The APTA Ridership Trends Dashboard shows weekly changes in ridership in 130 public transit systems.

The Dashboard combines APTA's ridership report data with app usage information to predict ridership levels each week. It can provide weekly ridership predictions as far back as January 2020 and includes ridership trends for 130 agencies.

APTA's "My Economic Impact" tool shows the far-reaching economic impact that public transit agencies have on local jobs, wages, sales, and investment.



My Economic Impact

APTA's "My Economic Impact" tool lets APTA transit agency members calculate the economic impact of their transit service on the community. The tool, which is an exclusive benefit to APTA members only, produces data on jobs, wages, and sales supported by transit agency spending. This information helps users understand direct and indirect effects on the local economy, as well as the diverse occupational mix of jobs supported by public transit activities.

APTA Innovation Hub

The Innovation Hub offers APTA business members the opportunity to be industry thought leaders by posting educational content, such as white papers, case studies, industry reports, on-demand videos, and recorded webinars.

APTA Career Center

The Career Center is a new, expansive, and easy to use resource that allows job seekers and employers to post ads, take advantage of expert resume-writing advice, and conduct advanced searches for positions in public transportation. Last year, it helped job seekers and employers make important career connections.

TCRP

The Transit Cooperative Research Program

(TCRP) celebrated its 30th anniversary this past year. Authorized under the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA), TCRP was created through a collaboration of the Federal Transit Administration; the National Academy of Sciences, acting through the Transportation Research Board; and the American Public Transportation Association.



With a well-deserved reputation for conducting valuable research and analyses to meet the public transportation community's needs, the program has published more than 700 reports on topics that range from safety and security to sustainability to fare collection, and many more.

Throughout the year, the anniversary was celebrated with a retrospective video and podcast, a social media campaign, and stories about how TCRP research helps advance public transportation.



The APTA Career Center offers a variety of tools to help job seekers connect with employers.



It's always the right time to invest in a better future. APTA provides members with the support, tools, and information they need to create that future through mobility. This has been our association's promise and passion for 140 years.

Serving Our Members

Ensuring our members' success across a broad range of issues is at the heart of APTA's mission.

From helping agencies meet government requirements to supporting safety and security needs, from solving problems through peer reviews to writing new industry standards, from delivering reliable data to leading new priorities like climate change and equity... APTA is public transportation's most valuable asset.

Safety Initiatives

- Assisted public transit agencies in meeting the 2022 deadlines for putting in place joint management and labor safety committees to review Public Transportation Agency Safety Plans (PTASP), as required by FTA under the Infrastructure Investment and Jobs Act.
- Collaborated with FTA in providing safety-related outreach to APTA members through monthly safety spotlight webinars and on panels at APTA conferences.

- Continued to provide resources and leadership through the Federal Railroad Administration's Railroad Safety Advisory Committee (RSAC) and other FRA safety-related efforts, the System Safety Program, and fatigue risk management rule.

Security Initiatives

- Recognized public transit and rail agencies' response to COVID-19 by creating a new category of honors for innovative programs and projects within the APTA 2021 Bus and Rail Safety and Security Awards.
- Continued APTA's focus on public transportation's response to persons who are unsheltered and raised awareness about human trafficking. Activities included webinars, media articles, and partnerships with FTA, APTA members, and other stakeholders, as well as working with the Transportation Research Board (TRB) and Transit Cooperative Research Program (TCRP).

Above left: APTA's member-led standing committees and working groups created policies, programs, and new initiatives across the broad range of public transportation issues.

- Advanced cybersecurity awareness and preparedness for both transit agencies and transit-related businesses through the APTA cybersecurity training course, webinars, the development of recommended practices, peer reviews and safety audits, conferences, and current TRB/TCRP research.

Climate Change

As a growing number of APTA members plan for and deploy zero emission buses, APTA continued to support these efforts in the following ways:

- Added sample language for procuring a battery electric bus charger to APTA's Standard Bus Procurement Guidelines.
- Conducted a webinar on crafting a Zero Emission Bus transition plan along with regular committee meetings focused on key topics like infrastructure planning and fuel cell technology.
- Initiated working group meetings between APTA's public transit agencies and public utility companies to collaborate on best practices and guidance for both industries.
- APTA is a member of the Alliance to Save Energy's **Energy 2040 Commission**, which brings together energy efficiency and energy justice communities to develop equitable energy transition policies. As a Commission member, APTA President and CEO Paul Skoutelas represents

APTA Chair Jeff Nelson discusses electric buses, infrastructure, and workforce skills.



Real-time information monitoring centers are increasing transit safety.

the public transportation industry and its critical role in achieving energy and climate goals while advancing equity, reliability, and affordability.

Peer Reviews

- APTA conducted more than 13 peer reviews, both virtually and in-person, for our public transit agency members in Fiscal Year 2022. This work included assessing and addressing challenges in areas of safety, security, operations, maintenance, capital expansion, planning, finance, and human resources / workforce training. Currently, we are preparing to conduct at least 10 new peer reviews next year.

Standards & Technical Guidance

- APTA's Standards Program updated 48 documents in Fiscal Year 2022, including Maintenance Training Standards (and online training) for bus mechanics and maintainers.
- Using a consensus-based process that is open to member and non-member organizations, APTA's Standards Development Oversight Council has produced more than 300 standards and recommended practices over the past several years on a wide range of transit issues that include maintenance, design, procurement, security, safety, cybersecurity, and sustainability.

Racial Equity Commitment Pilot Program

As part of our Racial Equity Action Plan, APTA launched a Racial Equity Commitment Pilot Program in 2022 with 88 member organizations from the public and private sectors. The two-year project provides a practical roadmap for transit agencies and businesses to achieve greater diversity, equity, and inclusion within their organizations no matter the size or level of progress toward their goals.

The intent is to create a collective learning environment among the participating organizations and APTA. At the conclusion of the pilot, APTA plans to make the Racial Equity Commitment Program available for industry-wide implementation. APTA will recognize the advancements made by transit agencies and companies.

The pilot program has five core principles:

1. Make racial equity an explicit strategic priority for the organization.
2. Undertake an annual diversity, equity, and inclusion climate assessment on employees' experience with existing policies, practices, and procedures.
3. Review and analyze demographic data covering both what is internal and external to the organization.
4. Put in place evidence-based policies, practices, programs, and processes to create and maintain an inclusive and equitable environment for employees and customers.
5. Commit dedicated resources and create new programs and tools to advance equity in the organization and the community.

The Program includes mentorship and engagement opportunities, education and technical guidance, and metrics to measure and recognize progress.

Communications

Passenger Transport and PT Express

Passenger Transport and *PT Express*, APTA's flagship news magazines for 80 years, continued to provide members and key audiences with up-to-date information about the public transit industry. The weekly electronic publications disseminated feature articles, commentaries by APTA members, and best practices case studies. We have transitioned from primarily print editions to digital issues. Special print editions were produced to coincide with APTA's major conferences in 2022.

APTA's Media Presence

APTA's media presence strengthened our image as the voice of the public transportation industry. For example, APTA President and CEO Paul Skoutelas was interviewed by a variety of media outlets throughout the year, including *The Washington Post*, *The New York Times*, *CNN*, *NPR*, *Bloomberg*, *Axios*, and *Politico*.

Additionally, in early 2022, APTA sponsored *The Hill*'s "Future of Cities" virtual event, which featured conversations with mayors from across the country. Skoutelas delivered remarks highlighting public transportation's essential role in supporting cities' economic recovery, mitigating the effects of climate change, and advancing equity.

APTA's Targeted Online Advertising

APTA's targeted online advertising advocating for investment in public transit and passenger rail infrastructure, particularly in the Capital Investment Grants program, appeared on high-profile platforms such as *Axios*, *Politico*, and *The Hill*, where they were seen by elected officials, Washington opinion leaders, and decision-makers.



Diversity, equity, and inclusion open our eyes to the promise of a better future and an improved quality of life for everyone.





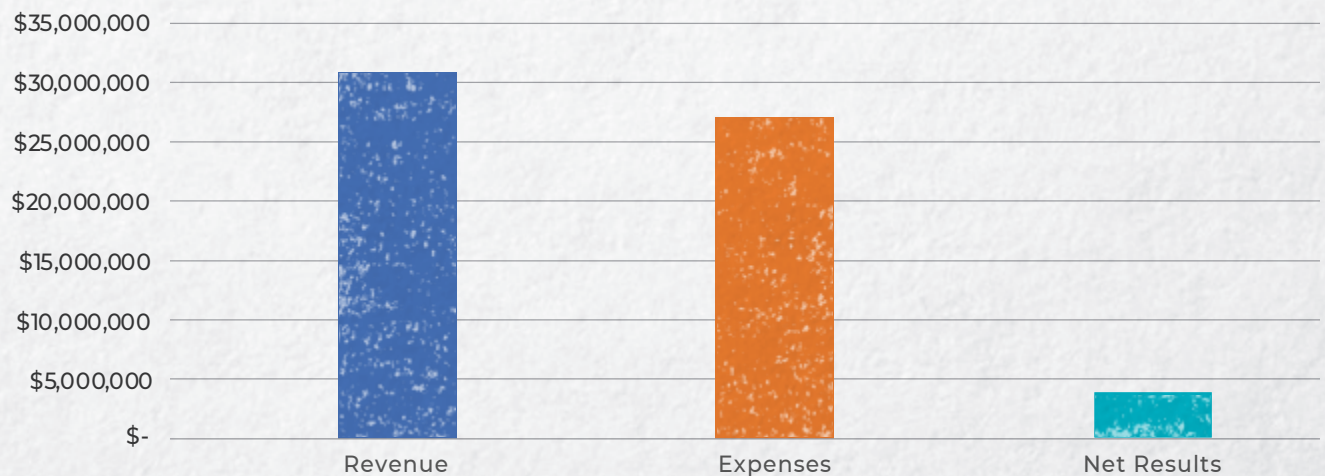
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Financial Strength

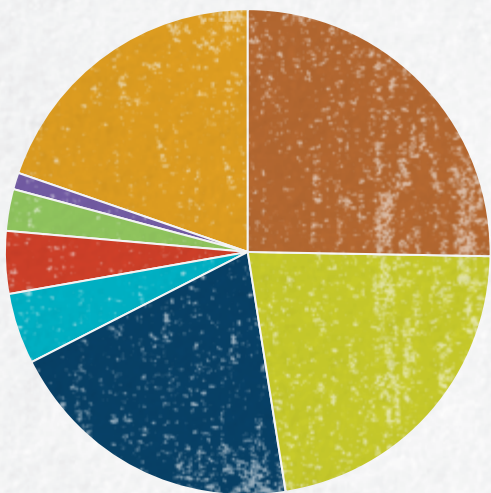
Every effective organization is built on sound financial practices and an astute stewardship of assets. All that we aspire to be on behalf of our members depends on this fundamental foundation.

In Fiscal Year 2022, APTA continued to build upon its financial strength and stability. Even during the economic challenges brought about by the COVID-19 pandemic, we added to our financial strength in preparation for expanded activities in the years ahead.

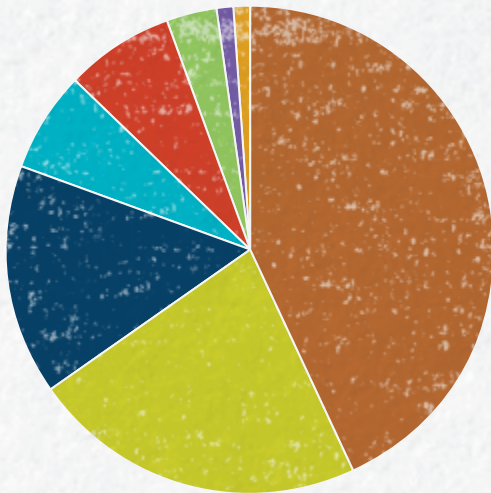
FY2022 Year-End Revenue Over Expenses



FY2022 Budget

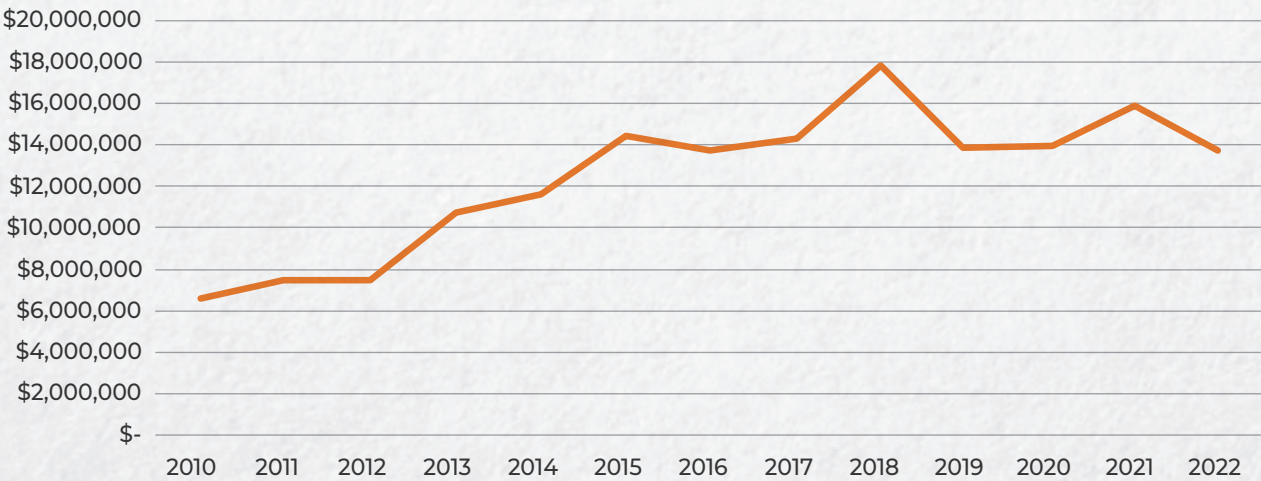


- Revenue
\$27.7 M
- Membership Dues
 - Meeting Related
 - Advertising / Subscriptions
 - Peer, Safety, and Security Reviews
 - Project Revenue
 - Other Revenue
 - Investment Income
 - RCA Revenue



- Expenses
\$27.6 M
- Labor / Fringe
 - Professional Fees
 - General Meeting Expenses
 - Office Facilities & Lease
 - General Office Expenses
 - Staff / Non-Staff Travel
 - Printing & Duplicating
 - Property & Depreciation

Long-Term Investment Balance





2022 APTA Bus Safety and Security Excellence Award winners, including three Gold Award-winning agencies and two Certificate of Merit agencies.

Recognizing Excellence

2022 APTA Awards

In everything we do, as an industry, as organizations, and as leaders, excellence is an attitude ... a habit ... and an essential part of who we are, not just what we do.

5

APTA Organization Awards

Outstanding Public Transportation System Achievement Award

C-TRAN

Vancouver, WA

Systems with four million or fewer trips annually

Kansas City Area Transportation Authority (KCATA)

Kansas City, MO

Systems with more than 4 million but fewer than 20 million trips annually

Port Authority Trans Hudson (PATH)

Jersey City, NJ

Systems with 20 million or more trips annually

Innovation Award

Southeastern Pennsylvania Transportation Authority (SEPTA)

Philadelphia, PA

APTA Individual Awards

Distinguished Service Award

Joe Giuliatti

Commissioner

Connecticut Department of Transportation

Outstanding Public Transportation Manager

Richard J. Leary

Toronto Transit Commission (TTC)

Toronto, ON, Canada

Outstanding Public Transportation Board Members

Valarie J. McCall

Greater Cleveland Regional Transit Authority (GCRTA)
Cleveland, OH

Anne McEnerny-Ogle

C-TRAN
Vancouver, WA

Outstanding Public Transportation Business Member

Jannet Walker-Ford

National Transit & Rail Business Line Leader
WSP USA Inc.

Safety & Security Excellence Awards

Rail Safety

GOLD WINNER

British Columbia Rapid Transit Company
Vancouver, BC, Canada

CERTIFICATE OF MERIT

Regional Transit Authority (RTA)
New Orleans, LA

Rail Security

GOLD WINNER

Miami-Dade County Department of Transportation and Public Works (DTPW)
Miami-Dade Transit, Miami, FL



Gold Award winners of the 2022 APTA Rail Safety and Security Excellence Awards.

Hall of Fame



Joseph Calabrese

In a 40-year career with public and private sector experience, Joe Calabrese led the Central New York Regional Transportation Authority and the Greater Cleveland Regional Transit Authority. His agency achievements and service on APTA's Board were crucial to advancing public transportation in the U.S.



Mattie "M.P." Carter

A life-long public transportation advocate, Mattie Carter served on the Memphis Area Transit Authority board from 1991 to 2014. As APTA Chair, her groundbreaking "Telling Our Story" national campaign showcased hundreds of narratives from riders to successfully promote public transit's wide-ranging benefits.



Jim Srygley

As an innovative engineer, James Srygley designed a revolutionary approach to recording the daily travel of thousands of transit vehicles. Recipient of APTA's 2010 Outstanding Business Member award, his 20 years of contributions to the industry, APTA, and its foundation are unparalleled.



Gary C. Thomas

From project manager to longest-serving president/executive director, Gary Thomas's career spans the remarkable growth of Dallas Area Rapid Transit. A transformational leader and APTA Chair, he built the nation's largest light rail system, introduced clean fuels, and advanced new services at DART.

COMTO Honors Seven APTA Leaders

Pamela Boswell,

APTA vice president for workforce development and educational services, was honored with the Conference of Minority Transportation Officials' (COMTO) President and CEO's Award for Excellence. Boswell, who retired in 2022, had served in several roles at the Port Authority of New York and New Jersey before beginning a 23-year career at APTA.

Additionally, COMTO recognized the outstanding contributions of the following six APTA-affiliated leaders from the transportation industry:



- **Alva Carrasco**, vice president, transit & rail national business line, west regional market lead at WSP USA;
- **Ari Jolly**, chair, Jacksonville Transportation Authority Board of Directors;
- **Melissa Rolle-Scott**, transit section chief, safety and security, Miami-Dade Department of Transportation & Public Works;
- **Kimberly Slaughter**, CEO of SYSTRA USA;
- **Michelle Wong Krause**, chair, Dallas Area Rapid Transit Board of Directors;
- **Petra Mollet**, vice president, strategic and international programs, APTA.

CERTIFICATE OF MERIT

Indianapolis Public Transportation Corporation (IndyGo)

Indianapolis, IN

More than four million and fewer than 20 million trips annually

Bus Security

GOLD WINNER

OmniTrans

San Bernardino, CA

More than four million and fewer than 20 million trips annually

CERTIFICATE OF MERIT

Corpus Christi Regional Transportation Authority (CCRTA)

Corpus Christi, TX

More than four million and fewer than 20 million trips annually

Sustainability Commitment

GOLD RANKING

Metrolink

Los Angeles, CA

AdWheel Awards

Best Marketing and Communications on COVID-19

Embark

Oklahoma City, OK

Fewer than 4 million trips annually

Jacksonville Transportation Authority

Jacksonville, FL

More than 4 million and fewer than 20 million trips annually



CERTIFICATE OF MERIT

Washington Metropolitan Area Transit Authority (WMATA)

Washington, DC

Bus Safety

GOLD WINNERS

Société de Transport de Montréal (STM)

Montreal, QC, Canada

More than 20 million trips annually

Metrolinx (GO Transit)

Toronto, ON, Canada

More than four million and fewer than 20 million trips annually



Certificate of Merit winners of the 2022 APTA Rail Safety and Security Excellence Awards.

Pace Suburban Bus

Arlington Heights, IL
More than 20 million trips annually

Transdev North America

Lombard, IL
Business Member Category

Best Campaigns to Boost Ridership or Sales

Riverside Transit Agency

Riverside, CA
Fewer than 4 million trips annually

OMNITRANS

San Bernardino, CA
More than 4 million and fewer than 20 million trips annually

VIA Metropolitan Transit

San Antonio, TX
More than 20 million trips annually

Siemens Mobility, Inc.

Sacramento, CA
Business Member Category

Best Educational Initiatives

Go Triangle

Durham, NC
Fewer than 4 million trips annually

Greenville Transit Authority

Greenville, SC
Fewer than 4 million trips annually

Community Transit

Everett, WA
More than 4 million and fewer than 20 million trips annually

Edmonton Transit Service

Edmonton, AB, Canada
More than 20 million trips annually

Transit app

Montreal, QC, Canada
Business Member Category

Best Marketing and Communications to Highlight Transit Needs/Funding

San Joaquin Regional Transit District

Stockton, CA
Fewer than 4 million trips annually

Pinellas Suncoast Transit Authority

St. Petersburg, FL
More than 4 million and fewer than 20 million trips annually

Metropolitan Atlanta Rapid Transit Authority (MARTA)

Atlanta, GA
More than 20 million trips annually

Siemens Mobility, Inc.

Sacramento, CA
Business Member Category

APTA Wins Five Communications Awards

APTA's 2021 Annual Report ("Connecting People, Transforming the Future") won **first-place honors** from two different independent judging groups: the Gold EXCEL Award from the Association Media & Publishing Network; and the APEX Grand Award by Communications Concepts.



These are among the most competitive awards that recognize excellence in association media, publishing, marketing, and communications. It is exceedingly rare for one publication to win both top trophies.

Additionally, **three APEX Awards of Excellence** were presented to APTA for:

- Opening speech by APTA President and CEO Paul Skoutelas at the 2021 TRANSform Conference & EXPO in Orlando, FL;
- Introductory video titled "Are You Ready to Connect to What's NEXT" for APTA's 2021 TRANSform Conference & EXPO;
- An in-depth essay on diversity, equity, and inclusion in the public transportation industry titled "Looking at Equity through a Different Lens."

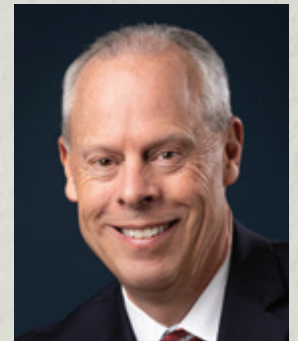
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APTA Leadership 2021 - 2022

“

Being an APTA board member, committee chair, or volunteer embodies an attitude of ‘service above self.’ It begins with a commitment to our communities and the belief that our workforce and riders come first.”

— **Jeff Nelson**, APTA Chair



Jeffrey A. Nelson
APTA Chair
CEO/Managing Director,
Rock Island County
Metropolitan Mass Transit
District (MetroLink)
Moline, IL

Executive Committee Members

* *partial term served*
+ *deceased*



Dorval R. Carter, Jr.
At Large Member
Chicago, IL



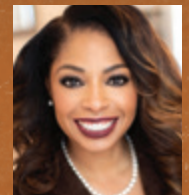
Francis Buddy Coleman *
Top 10 Business
Members
Woodbury, NY



James M. Derwinski
Commuter Rail
CEOs Committee
Chicago, IL



Dawn Distler
Mid-Size Operations
Committee
Akron, OH



Jannet Walker-Ford *
Top 10 Business
Members
Jacksonville, FL



Henry Li
At Large Member
Sacramento, CA



MJ Maynard
At Large Member
Las Vegas, NV



Raymond J. Melleady
Business Member
Board of Governors
Exton, PA



Brad J. Miller *
Mid-Size Operations
Committee
St. Petersburg, FL



Jeffrey Parker +
Top 10 Transit
Agencies
Atlanta, GA



Allan Pollock *
Small Operations
Committee
Salem, OR



Leanne P. Redden *
Legacy Systems
Chicago, IL



Naomi Renek *
Top 10 Transit
Agencies
New York, NY

APTA Officers



Kevin J. Holzendorf
APTA Vice Chair
Immediate Past Chair –
Board of Directors,
Jacksonville Transportation
Authority
Jacksonville, FL



Matthew O. Tucker *
Secretary/Treasurer
(11/21 thru 10/22)
APTA Vice Chair
(7/21 thru 11/21)
Executive Director, North
County Transit District
Oceanside, CA



Freddie C. Fuller II
Secretary/Treasurer
(7/21 thru 11/21)
Vice President, Jacobs
Woodbridge, VA



David M. Stackrow Sr.
Immediate Past Chair
Board Member,
Capital District
Transportation Authority
Albany, NY



Paul P. Skoutelas
APTA President and CEO



Michael Goldman *
At Large Transit
Board Member
Washington, DC



Karen H. King
Bus and Paratransit
CEOs Committee
Bakersfield, CA



**Michele Wong
Krause**
At Large Transit
Board Member
Dallas, TX



Jeanne Krieg
At Large Member
Antioch, CA



**Richard A.
Kwasneski**
At Large Transit
Board Member
Arlington Heights, IL



Thomas C. Lambert
Rail Transit CEOs
Committee
Houston, TX



**Adelee Marie
Le Grand**
At Large Member
Lombard, IL



Richard J. Leary
Canadian Transit
System
Representative
Toronto, ON



Leslie Richards *
Legacy Systems
Philadelphia, PA



**Catherine A.
Rinaldi ***
Transit CEOs from
Top 10 Agencies
New York, NY



Rita A. Scott *
At Large Transit
Board Member
Atlanta, GA



**William T.
Thomsen ***
At Large Business
Member
New York, NY



Doug Tisdale
Transit Board
Members
Committee
Denver, CO



Thomas R. Waldron
At Large Business
Member
Newark, NJ



Jeff Wharton *
At Large Business
Member
Goldsboro, NC



Eve Williams
At Large Business
Member
Dallas, TX

President & CEO

APTA Board of Directors / 2021 – 2022

Joseph C. Aiello *
Boston, MA

Michael A. Allegra *
Salt Lake City, UT

Michael H. Ammann *
Riverside, CA

Richard Ament
New York, NY

Holly T. Arnold
Baltimore, MD

Jameson T. Auten
Kansas City, MO

Debra R. Avila
Los Angeles, CA

Doran J. Barnes **
West Covina, CA

Ronald L. Barnes **
Baltimore, MD

John P. Bartosiewicz **
Fort Worth, TX

Glen Becerra *
Los Angeles, CA

Andrew D. Brennan
Boston, MA

Dee Brookshire
Portland, OR

Louis J. Brown, Jr.
Orlando, FL

Jose R. Bustamante
Washington, DC

Bill Carpenter
Rochester, NY

Mattie P. Carter **
Memphis, TN

Flora M. Castillo **
Ventnor, NJ

Peter M. Cipolla **
Parker, CO

Eulois Cleckley
Miami, FL

Alexander D. Clifford *
Santa Cruz, CA

Randy S. Clarke
Austin, TX

Kevin S. Corbett
Newark, NJ

Natalie E. Cornell
Ambler, PA

LaShanda Dawkins *
Atlanta, GA

Jennifer DeBruhl
Richmond, VA

Shirley A. DeLibero **
Milton, MA

Clarelle DeGraffe
Jersey City, NJ

Samuel M. Desue, Jr. *
Portland, OR

Rod Diridon, Sr **
Sacramento, CA

Crissy Ditmore
San Francisco, CA

George F. Dixon, III **
Cleveland, OH

Shawn M. Donaghy
Vancouver, WA

Julie D'Orazio
New York, NY

Kimberly A. Dunham *
Toledo, OH

Samantha Einarson *
Lakewood, WA

Ronald L. Epstein *
Albany, NY

Inez Evans
Indianapolis, IN

Katrina Faulkner *
Orange, CA

William F. Fay, Jr.
Livermore, CA

Stanley G. Feinsod *
San Francisco, CA

Denise A. Figueroa
Albany, NY

John C. Fink, III
Pittsburgh, PA

Carolyn Flowers *
El Segundo, CA

Bernard J. Ford **
Chicago, IL

Nathaniel P. Ford Sr. **
Jacksonville, FL

Gerald C. Francis
Boston, MA

Russ Frank
Houston, TX

Gary S. Giovanetti *
Stockton, CA

Joseph J. Giulietti
Newington, CT

Jeffrey Gonneville
Boston, MA

Carolyn M. Gonot
Salt Lake City, UT

Janet R. Gonzalez Tudor *
Chicago, IL

James H. Graebner **
Denver, CO

Kim R. Green
Elk Grove Village, IL

Sharon Greene *
Irvine, CA

Semia Hackett
Largo, MD

Veronique Hakim
New York, NY

Michael Heidkamp
Pittsburgh, PA

Todd Horsley
Alexandria, VA

Herold Humphrey
Atlanta, GA

Michael Hursh *
Oakland, CA

Laurence W. Jackson **
Long Beach, CA

Debra A. Johnson
Denver, CO

Arezou C. Jolly
Jacksonville, FL

Katharine Kelleman
Pittsburgh, PA

Christian T. Kent
Virginia Beach, VA

Susannah Kerr
Arlington, VA

Julie B. Kirschbaum
San Francisco, CA

Christos Kritsidimas *
Plattsburgh, NY

Celia Kupersmith **
Reno, NV

Karen Landers
San Diego, CA

James P. LaRusch *
Reston, VA

Douglas Lecato *
Lansing, MI

Nadine Lee
Dallas, TX

Sally Librera *
New York, NY

Ted Lucas *
Seattle, WA

Reba Malone **
San Antonio, TX

Eric Martel *
Montreal, QC, Canada

Jack Martinson
New York, NY

Senior Leadership Team

* partial term served ** honorary director + deceased

Laura Mason
Washington, DC

Valarie J. McCall **
Cleveland, OH

Heather McKillop *
Petaluma, CA

Jennifer McNeill
St. Cloud, MN

Angela Miller *
San Diego, CA

Jacklyn Montgomery *
Sacramento, CA

J. Roger Morton *
Honolulu, HI

Raquel Olivier *
Dallas, TX

Marie Parker
Raleigh, NC

Ronald Pavlik, Jr. *
Washington, DC

Karen Elizabeth Philbrick *
San Jose, CA

Gemma Piemontese
Toronto, ON, Canada

Robert Powers
Oakland, CA

Kevin B. Quinn, Jr.
Baltimore, MD

Leanne P. Redden
Chicago, IL

Peter M. Rogoff
Seattle, WA

Elliot G. Sander
Saint-Bruno, QC, Canada

Scott A. Sauer
Philadelphia, PA

Michael J. Scanlon **
Brentwood, CA

Michael I. Schneider
Irvine, CA

Beverly A. Scott **
Albany, CA

Carl G. Sedoryk
Monterey, CA

Amy Shatzkin *
Seattle, WA

Howard Silver **
Bakersfield, CA

Richard J. Simonetta **
Winter Haven, FL

Kimberly Slaughter
Chicago, IL

Scott Smith *
Phoenix, AZ

Allen C. Smith, III *
Charlotte, NC

Amy L. Snyder *
Urbana, IL

Manjit Kaur Sooch
Oakland, CA

Robin Stimson
Sacramento, CA

Troi Taylor
Houston, TX

Gary C. Thomas **
Dallas, TX

Ronald J. Tober **
Charlotte, NC

Emmanuelle Toussaint *
Plattsburgh, NY

Michael Townes **
Las Vegas, NV

Evelynn Tran
San Jose, CA

William Tsuei *
El Monte, CA

Peter Varga **
Belmont, MI

Phillip A. Washington **
Los Angeles, CA

Julie A. White
Raleigh, NC

Leslie R. White **
Scotts Valley, CA

Richard A. White **
Vienna, VA

Paul J. Wiedefeld *
Washington, DC

Kimberly J. Williams
Houston, TX

Frank J. Wilson **
Gilbert, AZ

Michael Wojnar
New York, NY

Gregory R. Yates *
Boston, MA

Paul P. Skoutelas
President and Chief Executive Officer

David Carol
Chief Operating Officer and Acting Vice President,
Technical Services and Innovation

Pamela L. Boswell
Vice President, Workforce Development
and Educational Services

Thomas "TJ" Doyle
Vice President, Communications
and Marketing

Linda C. Ford
General Counsel

Christina Garneski, CAE
Vice President, Meetings and
Membership Services

Arthur Guzzetti
Vice President, Mobility Initiatives
and Public Policy

John S. Henry
Chief Financial Officer

Kym L. Hill
Vice President, Executive Office
and Corporate Secretary

Shelley Taggart Kee
Vice President, Human Resources
and Administration

Ward W. McCarragher
Vice President, Government Affairs
and Advocacy

Petra Mollet
Vice President, Strategic and
International Programs



The **American Public Transportation Association (APTA)** is the only non-profit association in North America that represents all modes of public transportation, including bus, paratransit, light rail, commuter rail, heavy rail, intercity and high-speed passenger rail, and waterborne services.

APTA's membership is broad and diverse. Our approximately 1,500 member organizations engage in every aspect of the \$85 billion a year public transit and passenger rail industry — from planning, design, finance, construction, and maintenance of vehicles, stations, and transit-related products and services to research, training, and education.

In addition to public transit agencies, transit agency boards, and transit-related businesses, our members include other types of service providers such as ridesharing and bicycle and scooter-sharing companies, information technology and data network firms, academic and research institutions, transit associations, and state departments of transportation.





The cover illustration, "On the Move," is by professional artist and painter Kathleen Weber. Prints are available at Weberstudio.blogspot.com or through kathy@weberstudio.com.



American
Public Transportation
Association