

# Building Robust Safety & Security System

Grantley Martelly

Managing Director, Safety & Security

King County Metro



# OUR SAFETY STRATEGY INCLUDES 5 COMPONENTS

Awareness and Engagement **Quality Data Analytics** Hazard Management and Accountability Competence **Continuous Improvement** 

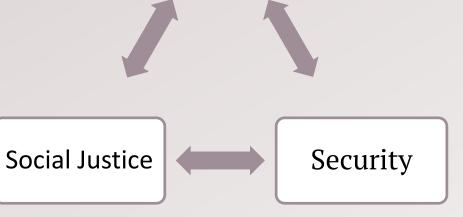


#### **DEFINITION OF SAFETY**

Creating a safe workplace for our coworkers and customers includes freedom from:



- Physical harm
- Injury
- Threats
- Retribution
- Intimidation
- Discrimination
- Violence





It is impossible to be safe without feeling secure and to be secure without feeling safe

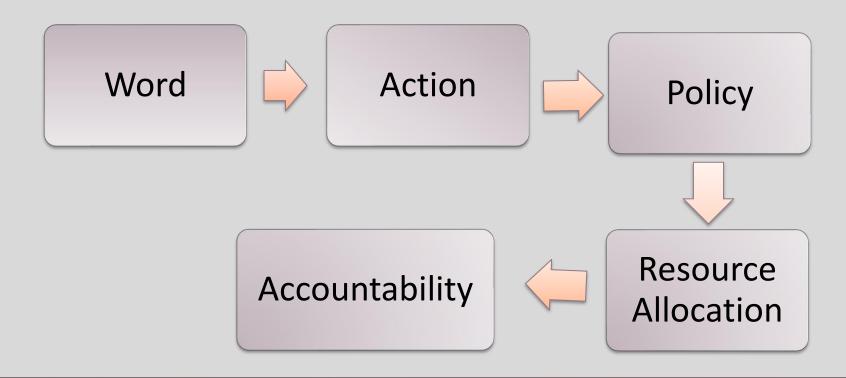


#### METRO'S FENCE LINE FOR SAFETY



#### SMS TOP DOWN DRIVEN APPROACH TO SAFETY

Organization's Leader and leadership team must set the example in:





#### **CULTURAL APPROACH**

## SAFETY gets us all home.

Safety is a value that is interwoven into every facet of our organization and at every level.

People will think safety and act safe because they know that they will be supported and given the resources to succeed.



#### AWARENESS AND ENGAGEMENT

Weekly Safety Minute Monthly Safety Poster

Quarterly Safety Campaigns

Safety Committees

Email Safety & Security directly: metrosafety@kingcounty.gov

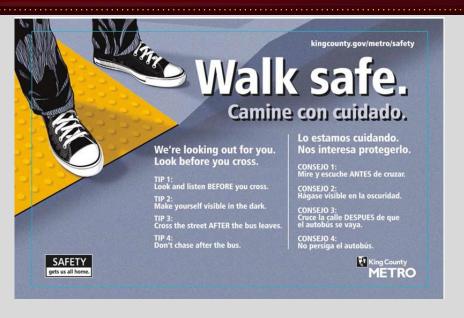


#### Engagement





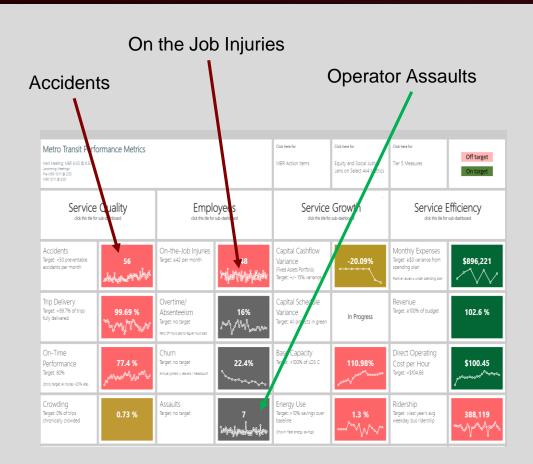




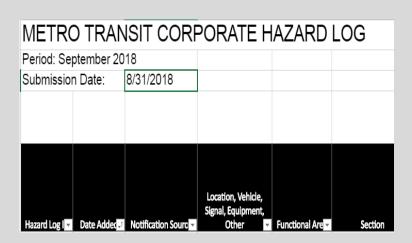




#### **QUALITY DATA ANALYSTICS**



**KPI** Dashboard



Hazard Log



Safety Data Management



#### HAZARD MANAGEMENT

Local Hazard log

Corporate Hazard log

Escalation of issues to bring resolution



#### **COMPETENCY**

01 New Employee
Orientation

02 Industrial Safety:
29 topics +
sub-categories

Job Specific Training

- Industrial Safety
- High Voltage Electrical

03 Operator Training

04 De-escalation training

Emergency Planning & Management

06 ICS

07 Fire Extinguisher/AED

08 Etc.



#### **CONTINUOUS IMPROVEMENT**

Your safe driving keeps passengers, pedestrians and Metro workers safer and happier.



Whether you're operating your vehicle on public streets or in the yards, REMEMBER:

- MAKE FULL STOPS at stop signs, red lights and stop bars.
- GET READY TO STOP when you see a yellow light instead of pushing through.
- . STOP and LOOK before turning left or right.
- STOP OUTSIDE of intersections don't block intersections with your bus.
- SLOW DOWN in the yard and obey posted speed limits everywhere you drive.

We're all depending on you!



Inspections & Investigations

**Audits** 

Corrective Action Plan (CAP)



#### **LEAN Process Management**

What if we see an accident or injury as a **defect**?

Ask: How do we eliminate defects from our process?



#### SMS BASED ON PDCA PRINCIPLES

Accident = Defect

Injury = Defect

Measure & Adjust

Root Cause => Corrective Action



#### WE ACHIEVE WHAT WE MEASURE

Goal: Zero Accidents & Zero Injuries

VS

preventable / non-preventable accidents,

or

loss time / non-loss time injuries or medical only.



# 25,000 miles

An accident occurs at Metro

21,000,000 miles

A pedestrian fatality occurs

1.5 claims per day

OJI: On-the-Job Injury

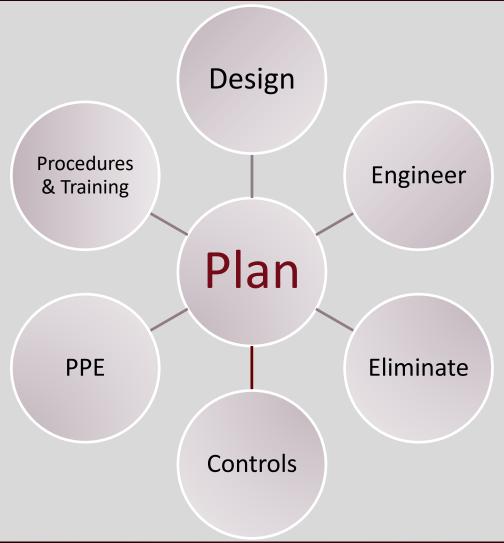


#### WE ACHIEVE WHAT WE MEASURE

100% 0% Eliminate Reduce All Preventable **Accidents Accidents** Eliminate Reduce # of On-the-Job loss time Injury (OJI) injuries



#### CONTROL WHAT WE CAN: ELIMINATE DEFECTS





#### LIVING A POSITIVE SAFETY CULTURE



Is it safe?
Have I assessed
the risk?



Is it the right thing to do?



Do I know where we are going?



Am I competent to make this decision?



Have I consulted with appropriate stakeholders?



Make the decision



#### **THANK YOU!**

## Any questions?

SAFETY gets us all home.

