



INVESTING IN THE FUTURE

AMERICAN PUBLIC TRANSPORTATION ASSOCIATION **ANNUAL REPORT 2023**





“Public transportation has begun an exciting resurgence characterized by optimism and opportunity.”

— **Paul P. Skoutelas**, President and CEO, American Public Transportation Association

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MESSAGE FROM THE CHAIR



It has been an honor to serve as APTA Chair during a momentous time of recovery, rebuilding, and redefining the importance of public transportation.

In 2022-2023, APTA served its members in new ways and with a revitalized purpose.

Much of our success can be credited to the dedication of the Board of Directors, the leadership of President and CEO Paul Skoutelas and the APTA staff, and our members' commitment to expand access to opportunities through mobility.

My tenure focused on three key priorities:

- **Advancing greater equity both in our industry and by our industry.**
APTA's Racial Equity Commitment Pilot Program has helped us understand how diversity, equity, and inclusion can inform better decisions for our organizations and society. APTA held a Kaleidoscope webinar series on Critical Conversations about Race, Equity, and the Wealth Gap, and embraced the Biden Administration's goal of investing in underserved communities.
- **Broadening support for transit funding and policies.**
By fostering partnerships with different constituencies, APTA has become an important voice on environmental, security, and social justice issues. One example is the U.S. Conference of Mayors' resolution supporting public transit's role in advancing national priorities.
- **Continuing to tell stories about how public transportation benefits everyone.**
We widened our storytelling to include large manufacturers and small businesses, new workers and local investments, emerging technologies and major events — all of which support communities and improve life for transit users and non-users alike.

I will forever be grateful for the privilege of serving APTA and our industry, and I encourage you to share our achievements.

A handwritten signature in black ink, reading "Dorval R. Carter, Jr." in a cursive script.

Dorval R. Carter, Jr.
APTA Chair
President, Chicago Transit Authority

MESSAGE FROM THE PRESIDENT AND CEO



I am proud to present our association's annual report for Fiscal Year 2023. It is a powerful proof that public transportation has begun an exciting resurgence characterized by optimism and opportunity.

By any measure, APTA delivered a new level of leadership and support to help our members achieve their post pandemic goals after the disruptions of 2020 and 2021.

- **Advocacy expanded** to protect hard-earned historic funding and influence implementation of the Bipartisan Infrastructure Law and Inflation Recovery Act.
- **Strong partnerships** with federal and state agencies and relevant interest groups heightened our value and influence on a broader range of issues.
- **APTA showed its commitment** to make our members' issues our association's priorities in everything we do — from advocacy to technical services, workforce development to research.
- **Prudent fiscal management and sound business practices** strengthened our record of financial stability, as our industry continues to recover.
- **Attendance set new records** at our major conferences and APTA membership increased because of timely topics, tools, and responsive member services.

These achievements and many more have made APTA one of the nation's most effective industry groups in advancing the outstanding work being done by transit agencies, businesses, and transit boards.

I am grateful to our members, Board of Directors, staff, and especially APTA Chair Dorval R. Carter, Jr. for his vision, guidance, and friendship. His leadership elevated APTA's image and importance, helping to prepare us for a bright future.

A handwritten signature in black ink that reads "Paul P. Skoutelas". The signature is fluid and cursive.

Paul P. Skoutelas
President and CEO



A MOMENTOUS YEAR

INVESTING IN PUBLIC TRANSPORTATION'S AMBITIOUS FUTURE



For the public transportation industry, fiscal year 2023 was defined by:

Historic Capital Investments

Expanded Accessibility and Influence

Fresh Ideas, Resources, and Opportunities

APTA's members delivered for their communities and created the foundation on which to reimagine and reinvigorate mobility. **Our agencies:**

Invested federal and state funds in reliable, resilient, environmentally-friendly, and sustainable modern vehicles, equipment and operations, creating jobs, and supporting large and small transit-related businesses.

Added flexible services, new routes, and easier access, particularly in historically underserved communities, making more opportunities available for all people.

Demonstrated how public transportation benefits millions of people in their daily lives, and during special events like concerts that generate billions of dollars in economic activity.



HIGHLIGHTS:



APTA Chair Dorval R. Carter, Jr. widened APTA's audience beyond the transportation community, to groups like the U.S. Conference of Mayors which praised public transit's role in keeping "America's cities and their regions mobile, vibrant, environmentally friendly, resilient, and equitable."



Our "Public Transit Benefits Everyone" advocacy campaign shared stories about manufacturing electric buses at New Flyer's facility in Minnesota, ferries connecting students to schools in Maine, and revitalized downtowns, helping reopen offices, restaurants, stores, and local economies.



Critical workforce challenges — from recruiting new transit employees to advancing diversity and equity in all we do — were priorities in APTA events, research, and efforts to help our members.



APTA benefited from Business Members' support in funding advocacy tools and keynote conference speakers, providing training for small business leaders, promoting careers in transit and rail engineering, and fostering industry consensus on supply contracts to mitigate rising costs.



As we worked to bring back transit riders, voters continued to support more public transportation at the ballot box by approving most local funding measures in 2022.

These achievements and many more on the following pages have paved the way for a continued economic recovery, a resurgence in ridership, and a reawakening of transit's possibilities for vibrant, thriving communities.

It was a pivotal year that marks a new future for public transportation.

APTA is proud of what our members and staff have accomplished ... and energized about what's to come.



Racial Equity Commitment Pilot Program

APTA has been a leader on Diversity, Equity and Inclusion, creating the Diversity and Inclusion Council in 2017 and the Racial Equity Action Plan in 2021. In May 2022, a two-year Racial Equity Commitment Pilot Program was launched with 87 signatories from both the public and private sectors.

At the end of the pilot's first year, participating organizations reported:



- Peer learning, best practices, assessment tools, a sense of community, and communication strategies to engage frontline workers and achieve buy-in across the organization are essential components.
- Important first steps for successful DEI programs involve defining racial equity as a strategic priority, developing an action plan, hiring and training staff, forming a DEI committee, and soliciting input from employees and stakeholders.

At the end of Year Two of the pilot, APTA plans to launch a full Equity Commitment Program open to all APTA members in 2024.



SERVING OUR MEMBERS

THE YEAR IN REVIEW

ADVOCACY & POLICY

Washington Fly-In

APTA Business Members and Transit Agencies met with more than 100 Members of Congress and staff in September 2023 to advocate for fully funding Congress's commitment to public transportation authorized by the Bipartisan Infrastructure Law.

A press conference on Capitol Hill followed, where Reps. Earl Blumenauer (D-OR), Mike Quigley (D-IL), and Rick Larsen (D-WA) joined APTA members to explain why transit is vital to local communities.

Legislative Activities

APTA successfully advocated for:

Funding in the FY 2023 Transportation, Housing and Urban Development, and Related Agencies Appropriations Act that reflected the public transportation investments authorized in the Bipartisan Infrastructure Law, including:

- \$21.2 billion for public transit; and
- \$16.6 billion for passenger and freight rail.

Key priorities in the Inflation Reduction Act (IRA), including:

- establishing a new commercial clean vehicle tax credit for zero-emission buses;
- providing tax credits for alternative fuel vehicles; and
- providing significant new investments in climate and equity through the \$27 billion Greenhouse Gas Reduction Fund and \$3.2 billion Neighborhood Access and Equity Grant Program.



On behalf of APTA's BMBG, Secretary-Treasurer Jeff Wharton presented former Rep. Peter DeFazio, who served as Chair of the House Transportation and Infrastructure Committee, with a donation to the University of Oregon Foundation's DeFazio Achieves Collection. L to R: APTA President and CEO Paul Skoutelas; Wharton; DeFazio; APTA Chair Dorval Carter, Jr.; BMBG Chair Buddy Coleman.

Protecting public transit COVID-19 funding by ensuring that the Fiscal Responsibility Act, an agreement to suspend the debt limit, did not rescind unobligated COVID-19 emergency relief funding for the public transportation industry.

APTA Legislative Conference and Advocacy Afternoon

APTA's 2023 Legislative Conference in Washington, DC included an Advocacy Afternoon, where approximately 60 APTA members met with their Members of Congress to share stories about how transit is benefiting communities. They urged their representatives to support full funding for public transportation.



Implementation of Bipartisan Infrastructure Law and Inflation Reduction Act

APTA continued to work with the Biden Administration on the implementation of these new laws. We communicated the public transportation industry's views on new programs and policies through numerous letters and comments to the U.S. Departments of Transportation and other federal agencies.

APTA created the **Smart Guide to the Bipartisan Infrastructure Law and Inflation Reduction Act** to help public transportation agencies and businesses navigate the two laws and access federal funding. It contains section-by-section analyses and U.S. Department of Transportation guidance, regulations, and Notices of Funding Opportunities.

APTA Honors Transit Champions in Congress

APTA presented five members of Congress with its 2023 Advocacy Champion Awards in recognition of their efforts to support investment in our nation's public transit, passenger rail, and multimodal infrastructure.

This year's recipients were:



Senator Patty Murray (D-WA)
Chair, Senate Committee on Appropriations



Senator Susan M. Collins (R-ME)
Vice Chair, Senate Committee on Appropriations



Senator Tammy Duckworth (D-IL)
Former Ranking Member, Subcommittee on Transportation and Safety, Senate Committee on Commerce, Science, and Transportation



Representative Mario Diaz-Balart (R-FL)
Former Chair and Ranking Member, Subcommittee on Transportation, Housing and Urban Development, and Related Agencies, House Committee on Appropriations



Delegate Eleanor Holmes Norton (D-DC)
Ranking Member and former Chair, Subcommittee on Highways and Transit, House Committee on Transportation and Infrastructure

Regulatory Advocacy

APTA's Government Affairs, Policy, and Technical Services teams worked together to submit regulatory comments on a wide range of issues, including grants, safety equipment, passenger rail standards, and Disadvantaged Business Enterprises.

APTA also launched a **Regulatory Reform Initiative** to consider potential statutory, regulatory, and administrative changes to current laws, rules, and policies that would reduce the burdens of compliance.

The Smart Guide also includes advocacy and media toolkits to help APTA members tell their success stories. In addition, APTA's **Regulatory Matrix** helps members track all regulatory and administrative actions.

Policy Workshops and Seminars

APTA held several workshops on timely policy issues, including the State Public Transportation Partnerships Conference, Sustainability / Operations Planning and Scheduling, and the High-Speed Rail Seminar, which included former U.S. Transportation Secretaries Ray LaHood and Rodney Slater.

“Communication, coordination, and collaboration at the federal, state, and local levels are key to transit’s implementation of the Bipartisan Infrastructure Law.”

— **Mitch Landrieu**, Senior Advisor on Infrastructure to President Biden, addressing the APTA Legislative Conference



Below: To support full funding for federal public transportation programs, APTA launched a new communications campaign called “Public Transportation Works for Everyone” to show how transit benefits business, economic growth, and entire communities.



The Word Cloud below shows the terms most used in media coverage in FY 2023, including "bus lanes," "free fare system," "transit service," and "essential workers."



**APEX Award of Excellence
in Writing – Transportation**
for the feature "Technology
to Have in Place for Three
Transit Trends" in the January 13,
2023, issue.

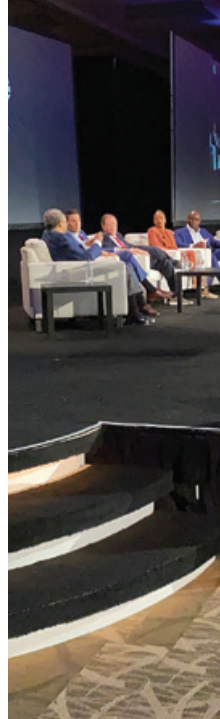
CONFERENCES AND MEETINGS

APTA CONFERENCES IN FISCAL YEAR 2023

14
conferences

nearly
8,000
attendees

more than
300
exhibiting
companies



MAJOR EVENTS

TRANSform, Seattle, WA

(October 9-12, 2022)

- **3,000+ attendees**
- **130 exhibitors**
- **Featured Speakers:** FTA Administrator Nuria Fernandez, FRA Administrator Amit Bose, U.S. Representative Rick Larsen, former White House staffer and actor Kal Penn, and Princess Sarah Culberson

Legislative Conference, Washington, DC

(March 12-14, 2023)

- **741 attendees**
- **Featured Speakers:** White House Senior Advisor Mitch Landrieu, U.S. Deputy Secretary of Transportation Polly Trottenberg, FTA Administrator Nuria Fernandez, FRA Administrator Amit Bose, U.S. Representative Eleanor Holmes Norton, Former U.S. Representative Peter DeFazio, and video remarks by U.S. Senators Patty Murray and Sherrod Brown and U.S. Representatives Rick Larsen and Eric "Rick" Crawford

Mobility Conference, Minneapolis, MN

(April 23-26, 2023)

- **1,170 attendees**
- **5 Bus Display exhibitors**
- **86 Product & Services Showcase exhibitors**

Rail Conference, Pittsburgh, PA

(June 11-14, 2023)

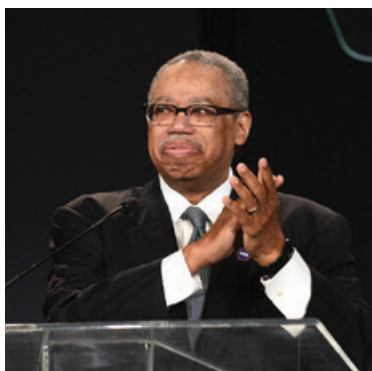
- **1,640 attendees**
- **78 Product & Services Showcase exhibitors**



grew by
more than **6%**

Total Members at Year-End

1,444





TECHNICAL SERVICES AND INNOVATION

BUS

- Published a Checklist for Engaging Your Utility on Bus Electrification, a guide for transit agencies when collaborating with a utility on battery powered buses.
- Held a full day Maintenance Managers Workshop on zero emission bus maintenance issues, including safety and training, at APTA's Mobility Conference.
- Conducted an interactive Workforce Solutions Workshop for APTA members to share ideas and best practices on workforce challenges, at TRANSform 2022.
- Supported APTA's Bus Rapid Transit (BRT) Committee in developing white papers to guide transit agencies on key issues related to roadway, vehicle, and project development.
- Worked with the International Transportation Learning Center to develop a Zero Emissions Benefits (ZEB) Maintenance Training Recommended Practice, to be published in late 2023.

RAIL

- Reconstituted the Commuter Rail CEO Workshop and initiated discussions with the Federal Railroad Administration, Amtrak, and former Surface Transportation Board member.

- Led a delegation of public transportation professionals to Innotrans, the world's leading international trade fair for transport technology, in Berlin, Germany.
- Managed the APTA Rail Transit Operating Practices Working Group's development of new or updated standards that included Operations Control Centers, Accident/Incidents and Investigations, and rail worker requirements.
- Through funding from APTA Business Members, trained university professors on passenger rail engineering issues and career opportunities in rail and transit professions for engineering students.

PEER REVIEWS & SAFETY AUDIT

In FY 2023, APTA completed a record number of 18 peer reviews at the request of public transit agencies seeking guidance and support on a wide range of issues across several modes. Agencies included:

- Capital Metropolitan Transportation Authority (CapMetro), Austin, TX
- Charlotte Area Transit System (CATS), Charlotte, NC
- Grand River Transit, Waterloo, ON, Canada
- Hillsborough Area Regional Transit Authority (HART), Tampa, FL

- Los Angeles County Metropolitan Transportation Authority (LA Metro), Los Angeles, CA
- Massachusetts Bay Transportation Authority (MBTA), Boston, MA
- Memphis Area Transit Authority (MATA), Memphis, TN
- Metrolink - Southern California Regional Rail Authority (SCRRA), Los Angeles, CA
- Phoenix Valley Metro, Phoenix, AZ
- Regional Transportation District (RTD), Denver
- San Joaquin Regional Transit District (RTD), Stockton, CA
- Santa Clara Valley Transportation Authority (VTA), San Jose, CA
- Sound Transit, Seattle, WA
- Southeastern Pennsylvania Transportation Authority (SEPTA), Philadelphia, PA
- Washington Metropolitan Area Transit Authority (WMATA), Washington, DC

Additionally, we conducted a bus and rail safety audit for the Miami-Dade Transit System.

STANDARDS

APTA maintains a library of 328 standards documents, which support our industry's efforts to reduce federal regulation, promote consistent procurement, and enhance safety practices.

During FY 2023, APTA published 9 new documents and 15 revisions or updates. Many relate to security and

emergency management issues, developed under a Transit Security Administration (TSA) grant. In addition, under an FTA grant, APTA is working with the Center for Transportation and Urban Research (CUTR) in Florida to identify current and future standards needs or gaps.

This three year project will make APTA's standards program even more valuable to our members.

SAFETY & SECURITY

- Satisfactorily addressed or "closed" all NTSB recommendations, with one remaining "open" with an acceptable response.
- Presented updates on APTA's Safety & Security Programs at numerous forums, including the FTA's SSO Workshop.
- Organized the 2022 Mid-Year Safety and Risk Management Seminar in Phoenix, AZ with more than 120 attendees.
- Created the Cybersecurity Resource page on APTA's website that includes the Cybersecurity Maturity Framework for launching an Operating Technology program to protect against cyber threats to transit service and safety.

RULEMAKING

APTA advocated for its members by responding to Federal Notices of Proposed Rule Makings (NPRMs) on changes to crew size, signal and dispatcher certification, cyber security risk management, and passenger equipment safety standards for high-speed rail.





Emerging Leaders Class of 2023

WORKFORCE DEVELOPMENT AND EDUCATION

APTA LEADERSHIP PROGRAMS

Leadership APTA

36 Class of 2023 graduates, the program's 25th anniversary class, with 636 total grads since its launch.

Emerging Leaders

34 Class of 2023 graduates with 249 total grads since the program's start.

Capstone Projects by Leadership Graduates

15 projects by Leadership APTA and Emerging Leaders participants on transit's most pressing issues were presented at conferences and on webinars, reaching hundreds of our members.

APTAU LEARNING

12,500+ registrations for APTAU offerings.

338 educational products, including 59 webinar recordings, 276 on-demand videos and other resources, and three e-courses.



37 video recordings from six APTA conferences.

7 executive roundtable sessions on workforce issues at TRANSform, Mobility, and Rail Conferences.

142,249 unique APTAU page views.



Leadership APTA Class of 2023





OTHER ACTIVITIES

Emerging Leaders Program alumni partnered with Introducing Youth to America's Infrastructure (IYAI+) to serve on transit career panels and judges for the 2023 IYAI+ Innovation Challenge.

Promoted APTAU offerings at the 2023 Transportation Research Board (TRB) Career Fair.

Completed a virtual peer exchange on workforce issues for an APTA member organization.

AMERICAN PUBLIC TRANSPORTATION FOUNDATION (APTF)

The Foundation awarded **43 scholarships totalling nearly \$338,000** to students who demonstrated high academic achievement, financial need, and interest in a career in public transportation.

APTA Releases Workforce Development Mini Guides

In 2023, we released a new six-part workforce development series designed to help APTA members address critical workforce shortages across the public transportation industry.

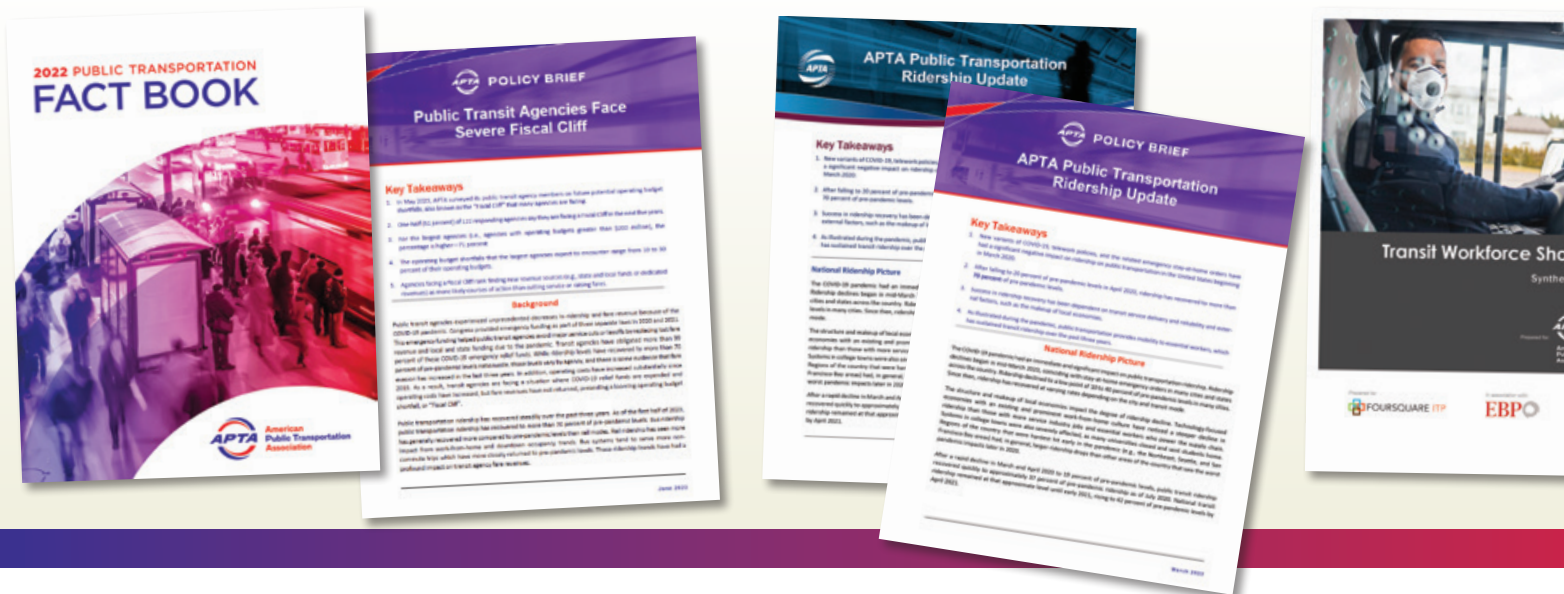
Based on APTA's comprehensive 2021 Transit Workforce Readiness Guide and funded by APTA's Business Members, the six mini guides provide best practices, case studies, and valuable insights from more than 35 public and private sector APTA members and industry partners on:

1. Advancing Awareness of Transit Careers
2. Creating Internships and Apprenticeships
3. Recruiting and Hiring Transit Workers
4. Serving the Underserved in the Workforce
5. Onboarding, Training, and Retaining Workers
6. Building a Transit Curriculum

According to an APTA survey in October 2022, 96 percent of transit agencies reported workforce shortages, and 84 percent said these shortages were impacting their ability to serve the public.

The mini guides were sponsored by APTA's Business Members Board of Governors Workforce Development Committee and are available at **Mini-Guides** at www.APTA.com.





RESEARCH REPORTS AND TOOLS

Last year's annual report showcased several new APTA interactive tools to track local ridership, monitor the Capital Investment Grants (CIG) program, and obtain economic impact data. Those resources — specifically, the CIG Dashboard, Industry Footprint, Ridership Trends Dashboard, and My Economic Impact — continue to be available to APTA members.

In FY 2023, APTA strengthened these tools by adding updated data and making them easier to use for advocacy, research, or to compare data among different transit systems or cities. Additionally, we released the following new reports:

Transit Workforce Shortage Report and Toolkit (March 2023 and October 2022)

The first phase of APTA's workforce shortage research, released in October 2022, provided an understanding of the causes and examples of best practices for recruiting, hiring, and retaining transit operations workers. The second phase, released in March 2023, combines a survey of transit workers and in-depth interviews with transit agency employees.

The report outlines specific steps agencies are taking to increase recruitment and retention, while the toolkit guides agencies through a workforce shortage assessment and basic steps to develop workforce management strategies. The publication distills lessons learned from transit workers throughout North America into a set of questions and problem statements that can help agencies identify their specific issues.

2022 Public Transportation Fact Book

This is the definitive industry resource for national aggregate statistical data covering all aspects of the public transportation industry in the United States and Canada. The publication includes U.S. transit facts, operating data by modes, transit vehicle characteristics and deliveries, private sector expenditures, and statistical trends in Canadian transit.

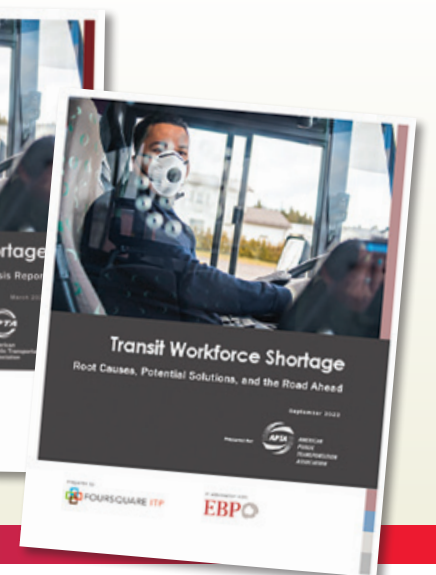
Public Transportation Ridership Updates (March 2023 and September 2022)

These two reports use data from APTA's Ridership Trends Dashboard to show how transit ridership has improved since Spring 2020. After declining to 20 percent of pre-pandemic levels in April 2020, ridership recovered to nearly 40 percent in the summer of 2020.

By summer 2021, after the introduction of COVID-19 vaccines, ridership had recovered to over 50 percent of pre-pandemic levels. After a small decline due to the Omicron variant, ridership continued to rebound throughout 2022 to return to more than 70 percent of pre-pandemic levels in March 2023.

Public Transit Agencies Face Severe Fiscal Cliff

Public transportation agencies experienced unprecedented decreases in ridership and fare revenue because of the pandemic. While ridership levels have recovered to more than 70 percent of pre-pandemic



Left: APTA produced original research, surveys, and policy briefs throughout the year.

levels nationwide and public transportation agencies have obligated more than 99 percent of COVID-19 emergency funding provided by Congress, many systems are facing operating budget shortfalls, or "Fiscal Cliffs."

APTA's survey of public transportation agencies found that about one-half of all agencies, and 71 percent of the largest agencies (those with annual operating budgets over \$200 million) expect to face a fiscal cliff in the next five years.

TCRP

APTA showcased the Transit Cooperative Research Program's (TCRP) work through social media, digital marketing, and presentations at industry conferences where TCRP Ambassadors engaged with transit professionals.

APTA's interactive research tools help our members plan, stay informed, and advocate.



APTA recognized TCRP Executive Director Neil Pedersen on the Transportation Cooperative Research Program's 30th anniversary. L to R: APTA President and CEO Paul Skoutelas; Pedersen; Immediate Past Chair Jeff Nelson

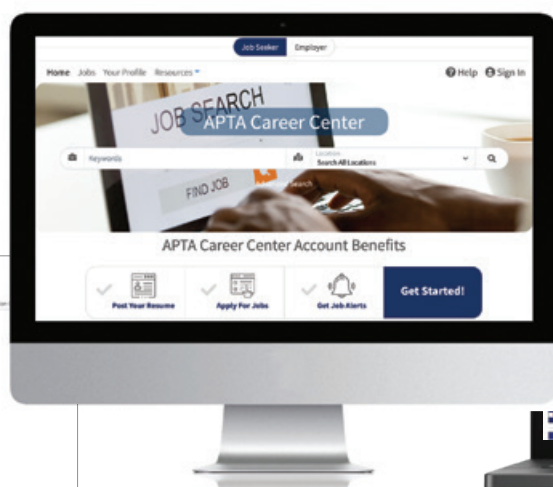
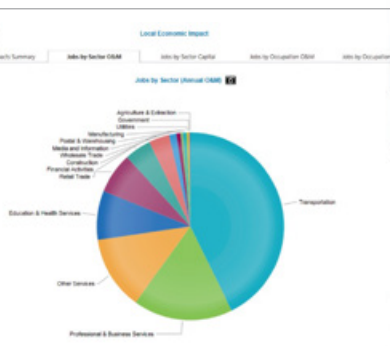
Recent report topics included:

- Fare-Free Transit
- Bus Operator Workforce Management
- Public Engagement for Public Transit
- Customer Education and Awareness of On-Demand Mobility,
- Partnerships for Equitable Pandemic Response and Recovery,
- Fixed-Route Bus Operations and Maintenance Metrics
- Legal Issues in Transit Mega Projects.

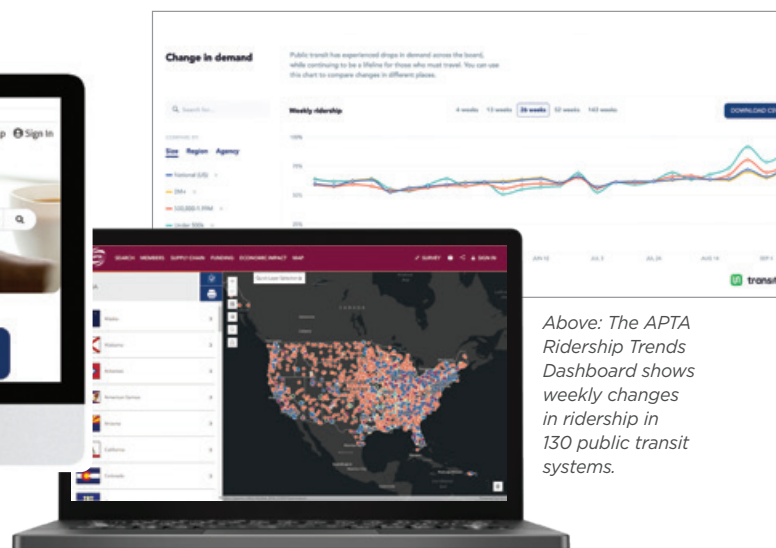


In 2022, APTA celebrated TCRP's 30th anniversary with a podcast on its contributions to public transit, sponsored with FTA and the Transportation Research Board.

Below: APTA's "My Economic Impact" tool shows the far-reaching economic impact that public transit agencies have on local jobs, wages, sales, and investment.



The APTA Career Center offers a variety of tools to help job seekers connect with employers.



Above: The APTA Ridership Trends Dashboard shows weekly changes in ridership in 130 public transit systems.

The interactive APTA Industry Footprint shows the public transportation industry's presence in all 50 states and every congressional district.



APTA Study Mission to Spain

INTERNATIONAL PROGRAMS



APTA Chair Dorval R. Carter, Jr. addressing the UIC World Congress in Morocco

In 2022-2023, APTA expanded its global profile through meetings with international public transport leaders held in the United States and abroad. Most notable were three high-value overseas events, including two study missions with financial support from APTA Business Members.

UIC World Congress in Morocco

APTA Chair Dorval R. Carter, Jr. and APTA President and CEO Paul P. Skoutelas addressed the World Congress on High-Speed Rail, organized by the International Union of Railways (UIC), in Marrakesh in March 2023. The biennial event brought together more than 1,000 high-speed rail practitioners from numerous countries to share trends and new practices.

APTA-FTA Study Mission to Spain

A 27-member APTA-FTA delegation completed a joint study mission to Spain in May 2023. FTA Administrator Nuria Fernandez joined Carter and Skoutelas in leading the trip that included meetings with transit authorities in Madrid,

Valencia, and Barcelona. Key issues were infrastructure investments in the U.S. and Spain, and increasing ridership, enhancing the customer experience, delivering projects efficiently, and transitioning to zero-emissions.

The study mission, the first in-person international initiative since 2019, was organized with the support of UITP, the International Association of Public Transport, and concluded with UITP's Global Public Transportation Summit in Barcelona, attended by thousands of transit professionals from around the world.

APTA Study Mission to Australia and New Zealand

A high-level delegation of 35 APTA public transit agency executives and business thought leaders participated in a study mission through Australia and New Zealand in August 2023.

The group met with transit leaders in Auckland, Melbourne, Brisbane, and Sydney to discuss public transport priorities, major projects, key successes, and lessons learned.

Meetings and site visits focused on project delivery models, customer service, and zero emissions strategies.



Top: APTA President and CEO Paul Skoutelas meets with a delegation of French public transport officials. Above: Skoutelas joins a Brazilian delegation of industry and academic leaders.

Organized in partnership with the Public Transport Association Australia New Zealand (PTAANZ), the study mission included the PTAANZ Annual Conference in Melbourne where Dorval Carter was the keynote speaker.



APTA Study Mission to Australia and New Zealand

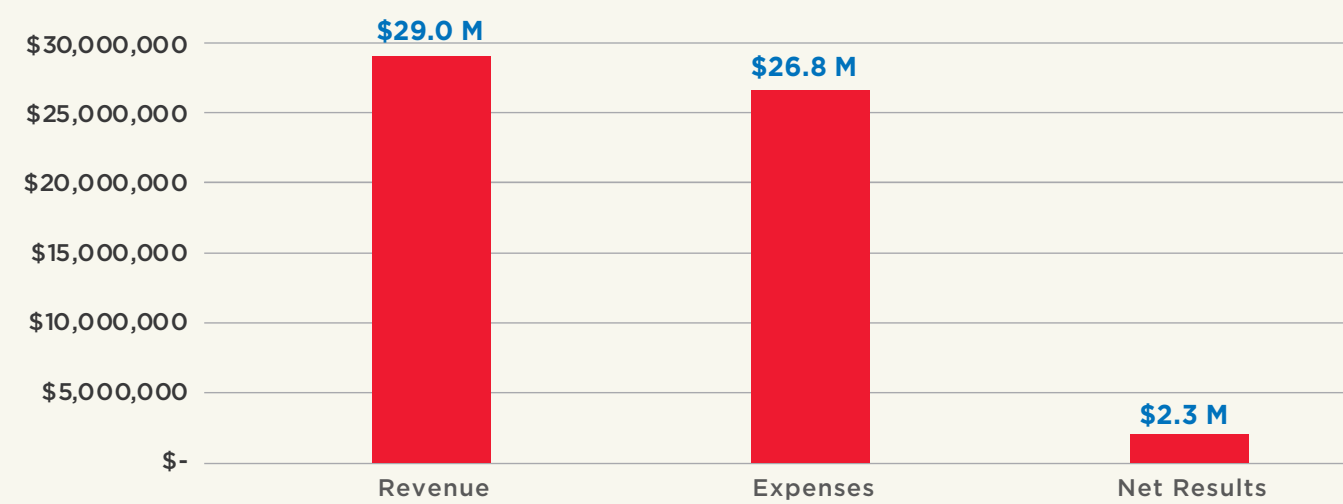


FINANCIAL STABILITY

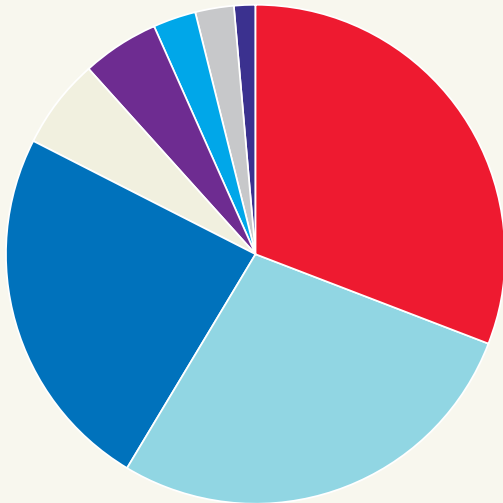
Sound business practices and our commitment to the stewardship of member resources are the foundational principles driving APTA's outstanding financial results.

APTA's strong financial performance in FY 2023 will help ensure continued stability in the year ahead.

FY 2023 YEAR-END REVENUE OVER EXPENSES *

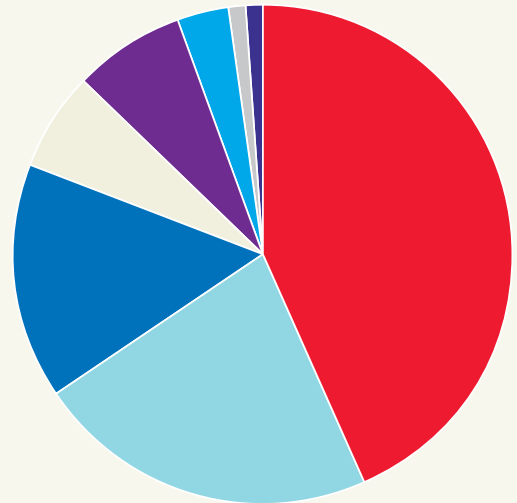


FY 2023 BUDGET *



REVENUE
\$27.7 M

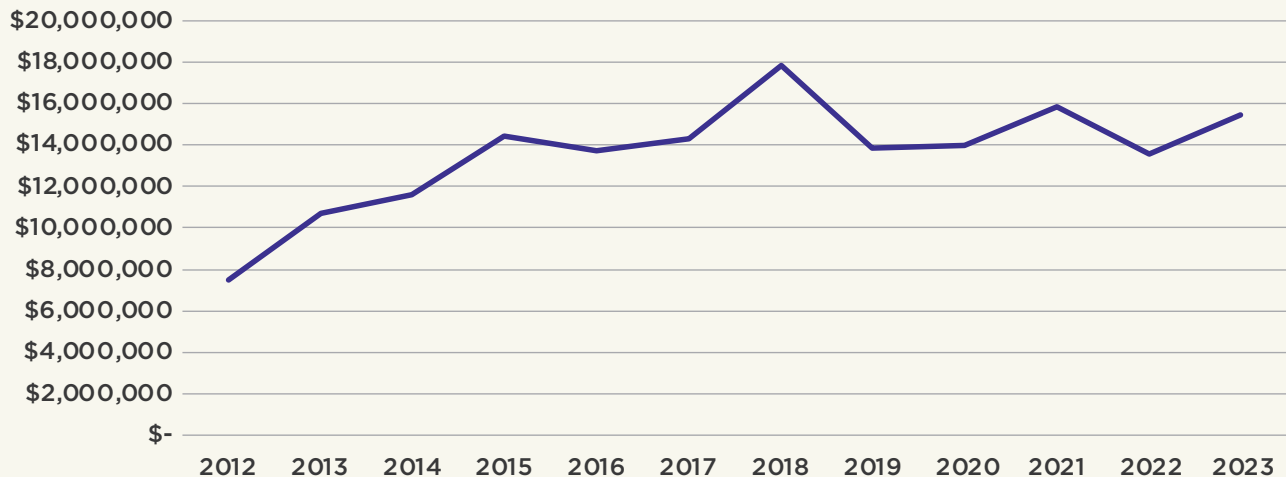
- Membership Dues
- Meeting Related
- RCA Revenue
- Peer, Safety, and Security Reviews
- Project Revenue
- Other Revenue
- Advertising/Subscriptions
- Investment Income



EXPENSES
\$27.6 M

- Labor / Fringe
- Professional Fees
- General Meeting Expenses
- Office Facilities & Lease
- General Office Expenses
- Staff / Non-Staff Travel
- Printing & Duplicating
- Property & Depreciation

LONG TERM INVESTMENT BALANCE *



* Fiscal Year 2023 data shown are provisional, unaudited results.



CELEBRATING EXCELLENCE

2023 APTA AWARDS

ORGANIZATION AWARDS

Outstanding Public Transportation System Achievement

SunLine Transit Agency, Thousand Palms, CA
3 million or fewer annual passenger trips

Pinellas Suncoast Transit Authority, St. Petersburg, FL
More than 3 million but fewer than 15 million annual passenger trips

Alameda-Contra Costa Transit District (AC Transit), Oakland, CA – *More than 15 million but fewer than 50 million annual passenger trips*

NJ TRANSIT, Newark, NJ
50 million or more annual passenger trips

Excellence in Inclusive Collaboration Award

Tri-County Metropolitan Transportation District of Oregon (TriMet), Portland, OR

Raimore Construction, Portland, OR

Advanced Tribal LLC, Salem, OR

INNOVATION AWARDS

Bay Area Rapid Transit (BART), Oakland, CA

King County Metro, Seattle, WA

MTA Metro-North Railroad, New York, NY

Park City Transit, Park City, UT

INDIVIDUAL AWARDS

Bob Clement, Former U.S. Representative, (D-TN)
Distinguished Service Award

Doran J. Barnes, Foothill Transit, West Covina, CA
Outstanding Public Transportation Manager

Eileen Higgins, Miami-Dade Transit, Miami, FL
Outstanding Public Transportation Board Member

Paul C. Smedberg, Washington Metropolitan Area Transit Authority (WMATA), Washington, DC
Outstanding Public Transportation Board Member

Anja Graves (posthumously)
Cardinal Infrastructure, Washington, DC
Outstanding Public Transportation Business Member

Opposite left: Gold Award for Safety (Light Rail/Streetcar) and Gold Award for Rail Security (Light Rail/Streetcar)—L to R: Carolyn Gonot; Sam Desue, Jr., TriMet general manager; Bonnie Todd, TriMet COO; Andrew Wilson, Executive Director of Safety & Security and Chief Safety Officer; Patrick Williams, Director of Security; Ben McClean, Security Operations & Investigations Manager, TriMet.



Gold Award for Rail Safety (Commuter/Intercity Rail) and Gold Award for Rail Emergency Management (Commuter/Intercity Rail)—L to R: Carolyn Gonot, Catherine Rinaldi, President, MTA Metro-North Railroad, and Justin R. Vonashek, Senior Vice President-Operations, Metro North RR.

RAIL SAFETY, SECURITY & EMERGENCY MANAGEMENT

Rail Safety Award

Gold Award Winners

MTA Metro-North Railroad, New York, NY – Commuter/Intercity Rail

Tri-County Metropolitan Transportation District of Oregon (TriMet), Portland, OR – Light Rail/Streetcar

Bay Area Rapid Transit District (BART), Oakland, CA – Heavy Rail



Gold Award for Rail Safety (Heavy Rail)—L to R: CEO and General Manager, Santa Clara VTA Carolyn Gonot and Thomas Maloney, Director, Fire Life Safety, BART.

Certificate of Merit Winners

Southern California Regional Rail Authority (Metrolink), Los Angeles, CA – Commuter/Intercity Rail

Sacramento Regional Transit District (SacRT), Sacramento, CA – Light Rail/Streetcar

Rail Security Award

Gold Award Winners

Tri-County Metropolitan Transportation District of Oregon (TriMet), Portland, OR – Light Rail/Streetcar

Metropolitan Atlanta Rapid Transit Authority (MARTA), Atlanta, GA – Heavy Rail

Certificate of Merit Winner

Niagara Frontier Transit Authority (NFTA), Buffalo, NY – Light Rail/Streetcar



Gold Award for Rail Security (Heavy Rail)—L to R: Officer Pierre Dagrín, Atlanta Police; Officer Michael Eddy, Atlanta Police; Carolyn Gonot; Collie Greenwood, MARTA general manager and CEO; Scott Kreher, MARTA Chief of Police; Officer Alton Jones, MARTA Police; Michael Polynice, Manager of Emergency Preparedness, MARTA.

Rail Emergency Management Award

Gold Award Winners

MTA Metro-North Railroad, New York, NY – Commuter/Intercity Rail

Dallas Area Rapid Transit (DART), Dallas, TX – Light Rail/Streetcar

Certificate of Merit Winner

New Orleans Regional Transit Authority (RTA), New Orleans, LA – Light Rail/Streetcar



Gold Award for Rail Emergency Management (Light Rail/Streetcar)—
L to R: Carolyn Gonot, Jill Shaw, Manager, Emergency Preparedness;
Charles Cato, Chief of Police, DART.

BUS SAFETY, SECURITY & EMERGENCY MANAGEMENT

Bus Safety Award

Gold Award Winner

Pace Suburban Bus (Pace), Arlington Heights, IL
More than 4 million and fewer than 20 million passenger trips annually

Certificate of Merit Winner

METRO Regional Transport Authority (Metro RTA), Akron, OH – Fewer than 4 million passenger trips annually

Bus Security Award

Gold Award Winner

NJ TRANSIT, Newark, NJ
More than 20 million passenger trips annually



L to R: APTA Chair Dorval R. Carter, Jr. and Michael P. Kilcoyne, senior VP surface transit and GM of bus operations, NJ TRANSIT.



L to R: Melinda J. Metzger, executive director, Pace; APTA Chair Dorval R. Carter, Jr.; Lindsey Umek, COO, Pace; Gary Scott, senior PM, paratransit services, Pace.

Certificate of Merit Winners

Corpus Christi Regional Transportation Authority (CCRTA), Corpus Christi, TX

Fewer than 4 million passenger trips annually

METRO Regional Transport Authority (Metro RTA),

Akron, OH – Fewer than 4 million passenger trips annually

Bus Emergency Management Award

Gold Award Winner

Capital Metropolitan Transportation Authority (CapMetro), Austin, TX

More than 20 million passenger trips annually

Certificate of Merit Winners

Corpus Christi Regional Transportation Authority (CCRTA), Corpus Christi, TX

Fewer than 4 million passenger trips annually

Miami-Dade Transit, Miami, FL

Greater than 20 million passenger trips annually

SUSTAINABILITY COMMITMENT AWARDEES

Platinum Level

HDR, Omaha, NE

Gold Level

Capital Area Transportation Authority (CATA), Lansing, MI



ADWHEEL AWARDS

Best Marketing and Communications on Workforce Development

C-TRAN, Vancouver, WA

Fewer than 4 million trips annually

Community Transit, Everett, WA

More than 4 million and fewer than 20 million trips annually

AC Transit, Oakland, CA

More than 20 million trips annually

Siemens Mobility, Inc., Sacramento, CA

Business Member Category

Best Marketing and Communications to Support Ridership or Sales

Rio Metro Regional Transit District, Albuquerque, NM

Fewer than 4 million trips annually

Metrolink, Los Angeles, CA

More than 4 million and fewer than 20 million trips annually

TransLink, New Westminster, BC, Canada

More than 20 million trips annually

Transit app, Montreal, QC, Canada

Business Member Category

Best Marketing and Communications Educational Initiative

Ventura County Transportation Commission,

Camarillo, CA – *Fewer than 4 million trips annually*



At APTA's 2023 High-Speed Rail Seminar, APTA presented its Lifetime Achievement Award to Jolene Molitoris, the longest-serving and first female head of the FRA, for her pioneering work in transportation. L to R: Ray LaHood; Dorval R. Carter, Jr.; Nuria Fernandez; Gordon Linton; Jolene Molitoris; Rodney Slater; Amit Bose; Chris Brady; Paul Skoutelas.

Spokane Transit Authority, Spokane, WA

More than 4 million and fewer than 20 million trips annually

OC Transpo/City of Ottawa, Ottawa, ON, Canada

More than 20 million trips annually

GoMedia, an Equans Company, Rockville, MD

Business Member Category

Best Marketing and Communications to Highlight Transit Needs

Pinellas Suncoast Transit Authority, St. Petersburg, FL

More than 4 million and fewer than 20 million trips annually

Connecticut Department of Transportation,

Newington, CT – *More than 20 million trips annually*

Siemens Mobility, Inc., Sacramento, CA

Business Member Category



L to R: Gardner C. Tabon, CSO, CSE, CapMetro; APTA Chair Dorval R. Carter, Jr.; Darryl Jamail, senior director of public safety and emergency management, CapMetro.

2023 APTA HALL OF



MICHAEL ALLEGRA

As president and CEO of the Utah Transit Authority, Michael Allegra developed the state's extensive network of light rail, commuter rail, streetcar and bus rapid transit service, putting 90 percent of residents within a mile of public transit. Among his accomplishments were bringing rail service to the Salt Lake City area, building 140 miles of rail, and delivering every major capital project under budget.

As a public transit leader, his focus on equity and building diverse teams resulted in women and minorities comprising nearly a third of all UTA managers.

Allegra has served on APTA's Executive Committee, Board of Directors, and the Planning and Policy Committee. He earned three APTA Outstanding Transit System of the Year awards, as well as APTA AdWheel awards, the 2001 John A. Volpe Silver Safety Award, and TSA's Gold Standard Award in 2015 for achieving the highest standard of excellence in security.



PAUL J. BALLARD

Since age 23, Paul Ballard has served as the General Manager or CEO of seven transit systems and has led major commuter rail start-ups in Nashville, TN; Fort Worth, TX; and Denver, CO. As the former president of three private management firms, he supervised the General Managers of dozens of systems throughout the country.

Ballard always made it a priority to mentor his colleagues and employees, many of whom are now CEOs or hold crucial positions in public transportation. The American Public Transportation Foundation (APTF) has honored him as a Seven Diamond Fellow of its Scholarship Fund for his generous personal donations to assist students pursuing careers in public transportation.

In addition to serving on numerous APTA committees, Ballard evaluated hundreds of transportation research proposals for federal funding as part of his work on the National Transportation Research Board's Transit Oversight and Project Selection (TOPS) Commission.



JOHN P. BARTOSIEWICZ

John Bartosiewicz has led multiple transit systems as CEO of RATP Dev, formerly McDonald Transit Associates. Among his accomplishments was transforming the "T" in Fort Worth, TX, from a small, bus-exclusive transit system to a multi-modal, regional operation with commuter rail and sustainable funding.

His innovative leadership included early adoption of computerized scheduling, the use of Compressed Natural Gas, and on-demand cell phone-based service. He also collaborated with social service agencies to offer free bus rides and easier access to paratransit.

Bartosiewicz chaired state and regional transit associations and was a member of the Transportation Research Board TOPS Committee. He co-led APTA's first strategic plan, served on the inaugural Standards Development Council, headed APTA's first international study mission, and served as APTA Chair in 2000. His many awards include APTA's Diversity and Inclusion Award and Outstanding Public Transit Manager.

FAME INDUCTEES



JULIE CUNNINGHAM
(posthumously)

Julie Cunningham's lifelong commitment to serving the transit industry and ensuring opportunities for minorities and small businesses was inspiring to all. She served as the President/CEO of the Conference of Minority Transportation Officials (COMTO) from 2001 - 2014, leading the organization through unparalleled growth. Under her leadership, COMTO was awarded the 2005 Disadvantaged Business Advocate Award by the U.S. Department of Transportation.

Cunningham developed the partnership between APTA and COMTO, helped launch the APTA-COMTO Assembly program to strengthen Disadvantaged Business Enterprises, and spearheaded COMTO's Ambassador program which is still growing.

As a valued member of the APTA family, she also served as a Transit Board Member for the Laketran transit system in Ohio, a regional representative on APTA's Transit Board Members Committee's Executive Council, and a member of APTA's Diversity Council.



SHARON GREENE

In her 45-year career, Sharon Greene has achieved many firsts. She managed the first federally funded multimodal analysis for the I-5 Corridor; oversaw creation of the first intercity rail Joint Powers Agreement as executive director of the Los Angeles-San Diego Rail Corridor Agency; and served as the first private-sector chair of the Transit Cooperative Research Program. In addition, her work for the Alameda Corridor Transportation Authority became the model for the Transportation Infrastructure Finance and Innovation Act.

An active APTA member, Greene served as chair of the Business Member Board of Governors; the Federal Funding, Finance, and Tax Policy Legislative Subcommittee; as co-chair of the Finance Subcommittee of the Intercity and High-Speed Rail Committee; and as a member of other APTA committees.

She was named APTA's 2011 Outstanding Public Transportation Business Member and one of COMTO's Women Who Move the Nation.



PHILLIP A. WASHINGTON

Phil Washington served as Denver Regional Transportation District's general manager and later as chief executive officer. As CEO, he implemented the multi-billion-dollar FasTracks light and commuter rail program, helped create the nation's first transit rail public-private partnership (P3) project, and revitalized Union Station, connecting it to Denver International Airport and spurring \$3.5 billion in private redevelopment.

As CEO of the Los Angeles County Metropolitan Transportation Authority (LA Metro), he oversaw more than \$20 billion in capital projects funded by a voter-approved sales tax that is projected to create 750,000 jobs and \$133 billion in economic activity.

Washington is the recipient of the Obama Administration's Champion of Change Award and led President-elect Biden's transportation transition team. He is a member of the U.S. Transportation Department's Advisory Committee on Transportation Equity. He was 2013 Outstanding Transit Manager and 2015 APTA Chair.

LEADERSHIP

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Michele Wong Krause
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Rock Island County
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Paul P. Skoutelas
APTA President and CEO

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Mid-Size Operations
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Jannet Walker-Ford
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Members
Jacksonville, FL



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Rail Transit CEOs
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San Jose, CA



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Salem, OR



Naomi Renek
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Legacy Systems
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CEOs Committee
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Board Member
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At-Large Transit
Board Member
Houston, TX



Doug Tisdale
Transit Board
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Legislative
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Oceanside, CA



Thomas R. Waldron
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Evalynn "Eve" Williams
At-Large Business Member
Dallas, TX

*Officers, Executive Committee members,
and Board members as of June 30, 2023*

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Vice President, Communications
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International Programs



The **American Public Transportation Association (APTA)** is the only non-profit association in North America that represents all modes of public transportation, including bus, paratransit, light rail, commuter rail, heavy rail, intercity and high-speed passenger rail, and waterborne services.

APTA's membership is broad and diverse. Our member organizations directly employ 430,000 people and support millions of private-sector jobs throughout the \$80 billion a year public transit and passenger rail industry — from planning, design, finance, construction, and maintenance of vehicles and infrastructure to research, training, and education.

In addition to public transit agencies, transit agency boards, and transit-related businesses, our members include other types of service providers such as ridesharing, bicycle and scooter-sharing companies, information technology and data network firms, academic and research institutions, transit associations, and state departments of transportation.





**American
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