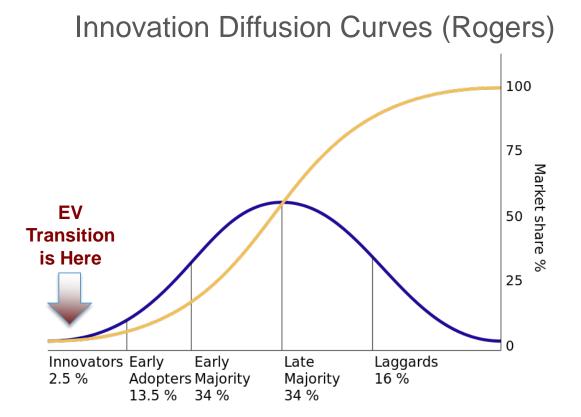
Clean Energy for ALL is Good Business Sense



Clean Energy WORKS www.cleanenergyworks.org

Holmes Hummel, PhD, Principal

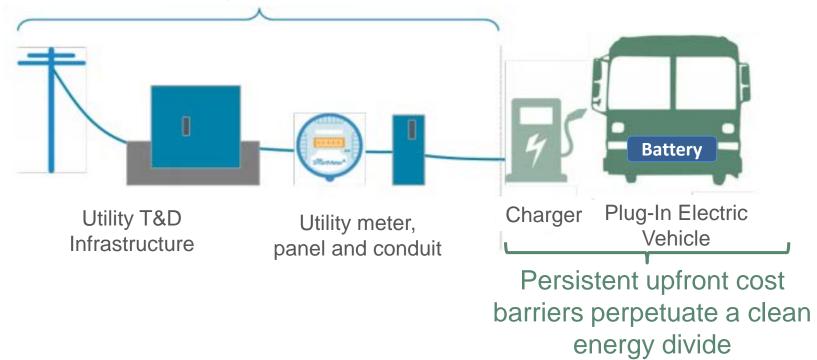
Speed, Scale – and Avoiding Stranded Assets



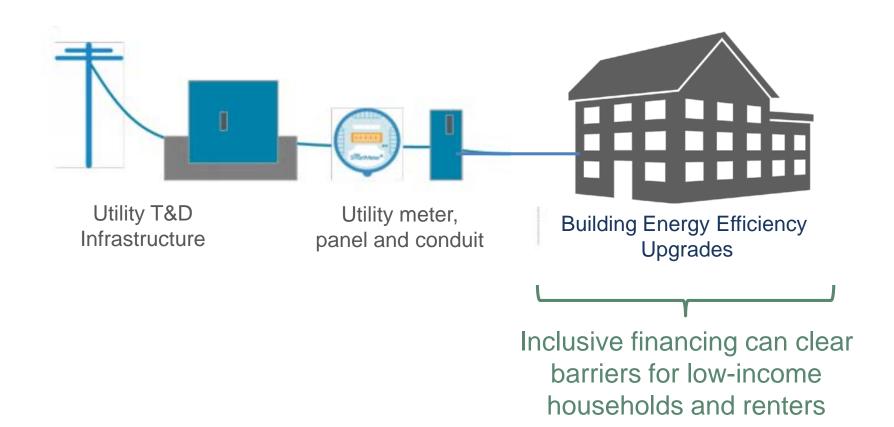
Sources: IEA, Global EV Outlook, 2017; BNEF, Electric Buses in Cities, 2018; McKinsey, Focused Acceleration, 2018.

How we invest affects who can invest.

"Make-ready" Infrastructure

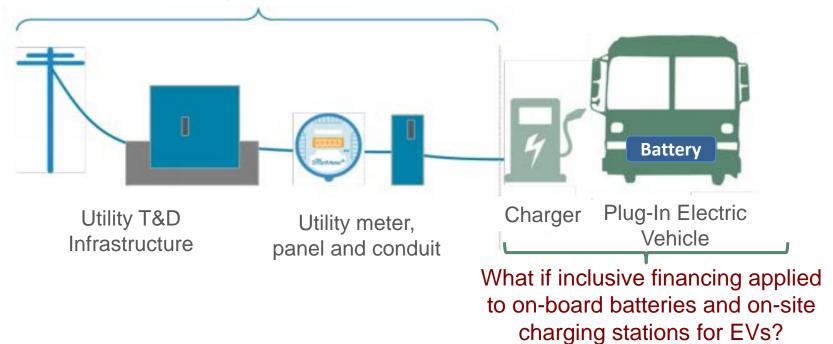


How we invest affects who can invest.



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"Make-ready" Infrastructure



Example: "Lake City Transit" sought grants for clean transit buses

Incremental Upfront Cost of EV Bus & Charger \$500,000 Incremental Upfront Cost of EV \$400,000 Charger \$300,000 \$200,000 ∞ Bus \$100,000 \$0

Public funds

2022

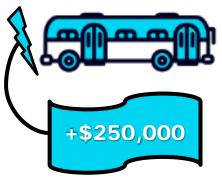
2023

2021



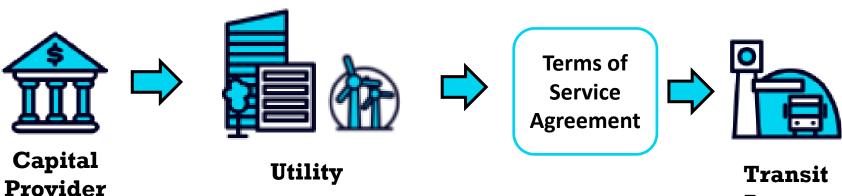
2020

Example: Lake City Transit

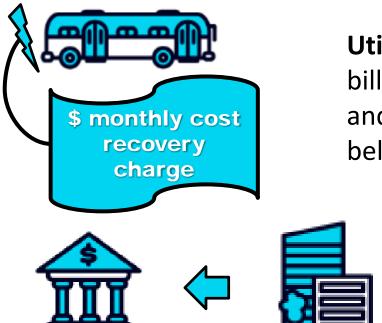


Utility Grid Co. invests \$250,000 in the on-board battery and charging station for Lake City Transit.

Agency



Example: Lake City Transit



Capital Provider **Utility Grid Co.'s** cost recovery on the monthly bill spans the period of the battery warranty, and when the costs are recovered, the assets belong to **Lake City Transit**.

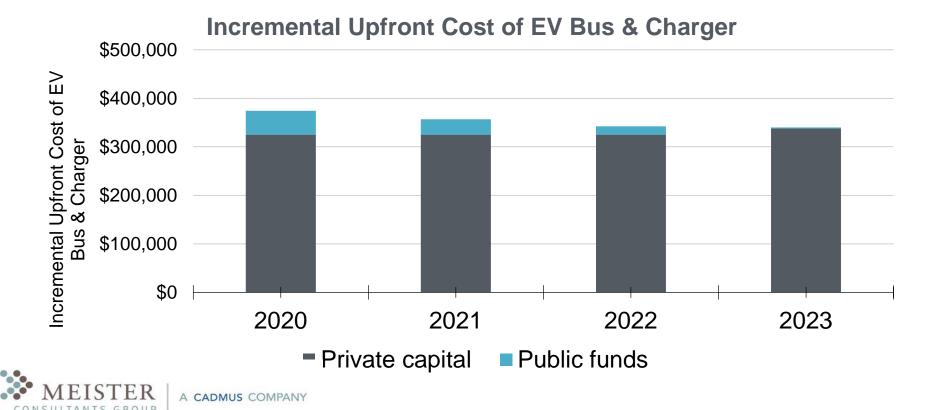


Example: "Lake City Transit" sought grants for clean transit buses...

Incremental Upfront Cost of EV Bus & Charger \$500,000 Incremental Upfront Cost of EV \$400,000 Charger \$300,000 \$200,000 ∞ Bus \$100,000 \$0 2020 2021 2022 2023 Public funds

A CADMUS COMPANY

...and leveraging funds with financing could stretch the grant funds10 times farther



Good business sense:

Funding + Financing to benefit Frontline Communities First

For a \$1 million grant in **2020**, Lake City Transit could pay for the upfront cost premium of **3 battery-electric buses**...



... <u>or</u> pay upfront for the premium for the Total Cost of Ownership for <u>20</u> electric buses.

