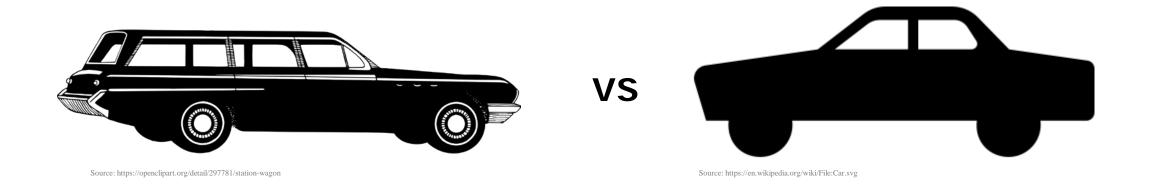
Total Cost of Ownership as a Guideline in the Procurement of Rail Assets

Ian Hodkinson

Bombardier Transport – Head of Technical Sales and Marketing – Transit Systems Montreal, QC



Total Cost of Ownership



	Purchase Cost	Annual Fuel Cost	Annual Maintenance Cost	Total Cost of Ownership (5 years)
CAR A	\$4,000	\$800	\$800	\$12,000
CAR B	\$6,000	\$500	\$200	\$9,500

Total Cost of Ownership Rail Vehicles



- TCO Vehicle ~ TCO Subsystems
- One off solutions -> higher TCO
- Standardisation can drive savings
- Lowest Capital Cost <> Lowest Lifecycle Cost

Total Cost of Ownership Rail Systems



Civil Infrastructure



Operations & Maintenance



Track



Vehicles



Signalling



Fare Collection



Power Supply & Distribution

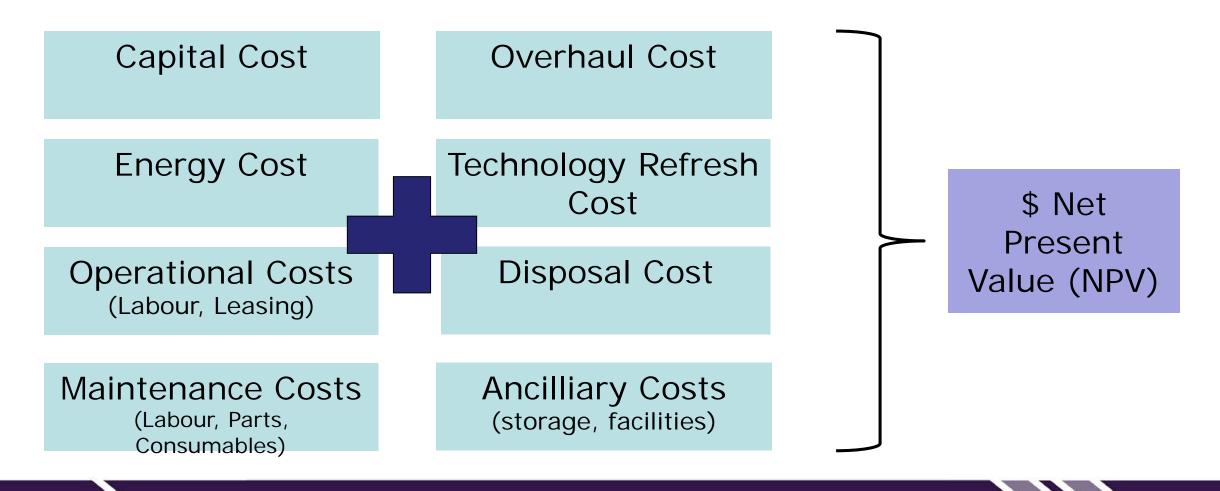


Overhead Catenary

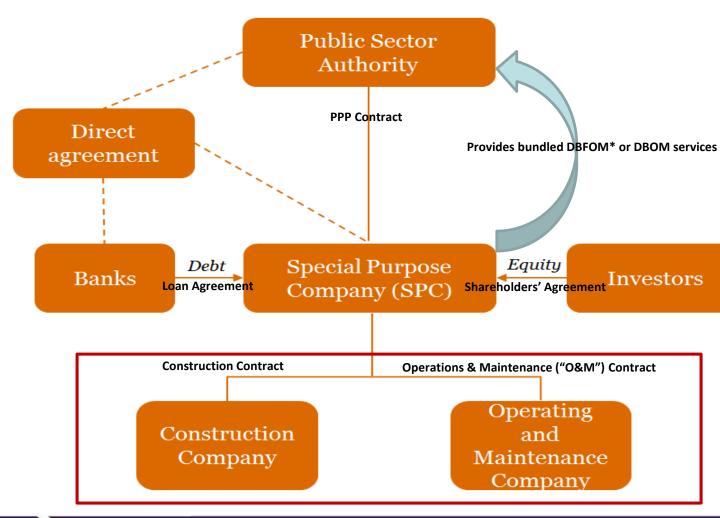


Communciations

Total Cost of Ownership Considerations



Public Private Partnership



In a PPPP, the evaluation is typically based on the NPV of the O&M and initial capital cost

Total Cost of Ownership Moving Forward

Putting TCO to work:

- For Turnkey Systems/large assets, consider PPP! (DBFOM, DBOM)
- Make TCO/LCC a criteria for asset procurement
- Consider grouping Services with new asset procurement (Maintenance, TSSSA, Parts)