

# Re-railing Your Yard — How not to paint yourself in a corner and bounce back

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# Green Light Rail Center

- Maintenance and storage facility for light rail vehicles
- Terminus for two LRV routes
- Transfer point for 8 of bus routes
- Connected to Balboa Park BART station
- Heavy pedestrian and auto traffic



#### Track Replacement Project





- Enhance service reliability and efficiency
- Reduce infrastructure maintenance



#### Scope

- Replace worn storage tracks, switches, and special track work in the yard
- Upgrade overhead contact system and electrical system
- Lighting and storm water drainage improvements
- New ADA boarding platforms

### Challenges

#### Maintenance

 Continue performing regular maintenance procedures

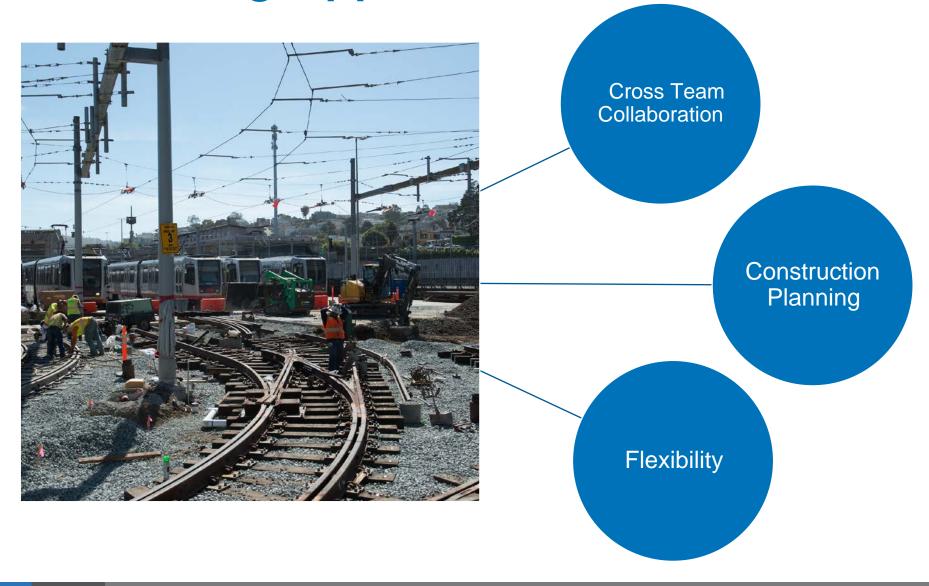
# Service Disruptions

 Least disruptive stop and route changes

#### Safety

- Prevent unsafe vehicle movements
- Protection in and around the yard

**Planning Approach** 



#### **Cross Team Collaboration**

Capital Planning & Construction

Rail Vehicle Maintenance Track, Overhead and Signal Maintenance

Field Operations

Operations Management

**Training** 

Service Planning

Schedules

Communications

#### **Cross Team Collaboration**

Weekly Meetings

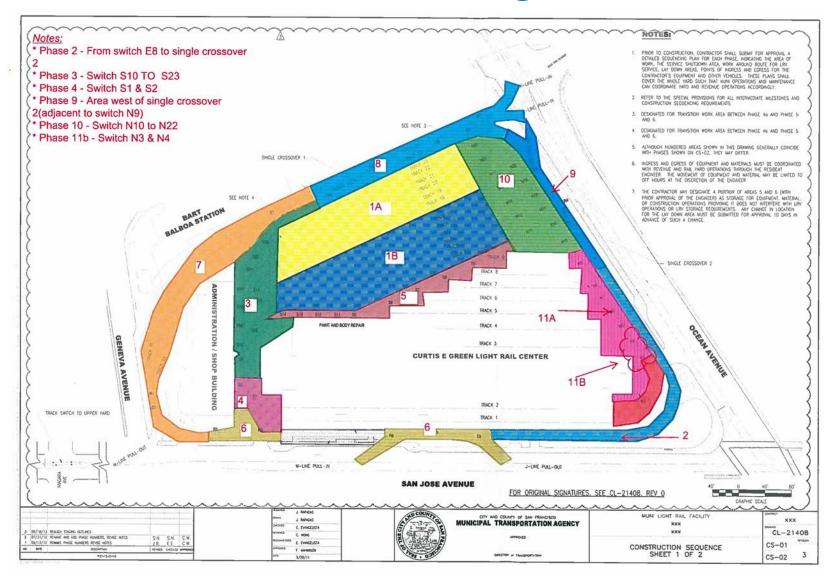
Discuss Issues and Updates

Collaborate on Logistics

**Assign Tasks** 



## **Construction Planning - Phases**



#### Construction Planning - Adjusting Movements

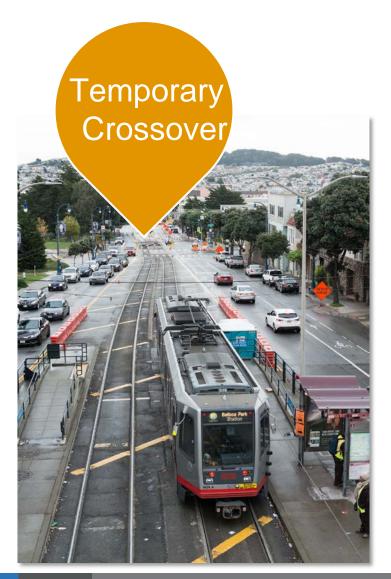








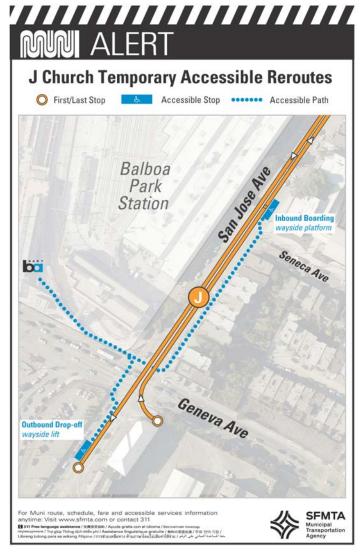
# Flexibility - Service Plans







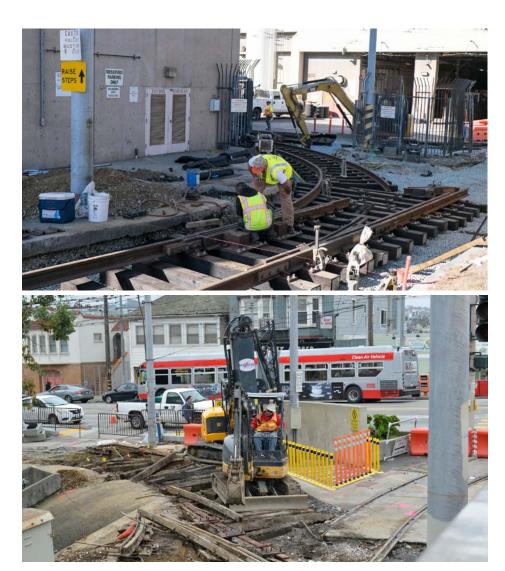
### Flexibility - Service Plans





#### Flexibility - Maintenance Operations

- Vehicle Storage & Maintenance
- ATCS Testing
- Revenue
   Extraction
- Car Cleaners
- Parts and Repair Shops



# **Yard Safety During Construction**

Operator Bulletins

Physical Barriers

Staffing Support

Testing Procedures

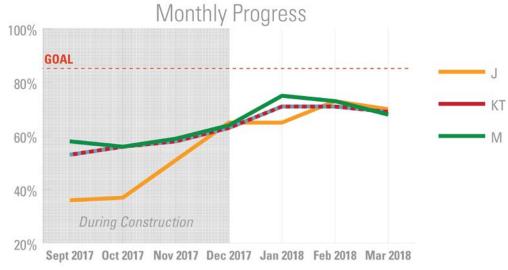


### Things that went wrong...

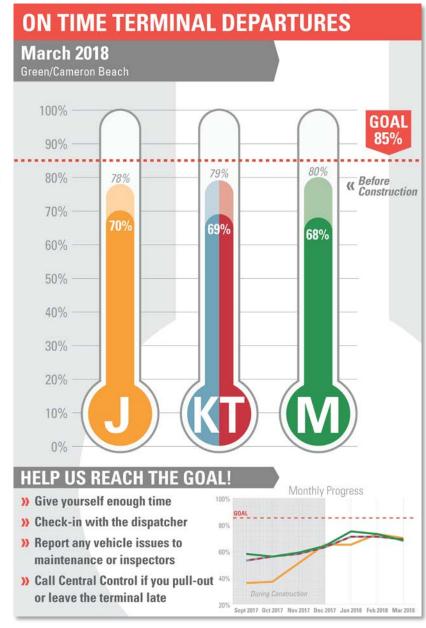
- Last minute surprises!
- Construction delays
- Communicating shifting timelines & service plans



## **Bouncing Back**



On time departures dropped to 40-60%



#### **Lessons Learned**

Facilitate crossteam collaboration

Don't forget the finishing details

Testing plan & procedures

Be flexible & have back-up plans

#### Thank You!

