#### Maryland Transit Administration Environmental & Sustainability Management System

Presented by: Robert Frazier MTA Environmental Manager



MARYLAND TRANSIT ADMINISTRATION





# Maryland Transit Administration

- Established in 1970, the MTA is one of the largest multi-modal transit agencies in the nation.
  - Six (6) modes: Bus, Metro Subway, Light Rail, MARC Train, Commuter Bus, and Mobility
  - Fiscal year 2016 had 110,717,753 boardings

Recently launched BaltimoreLink





# **Environmental Compliance Efforts**

- September / October 2005 EPA Visited the MTA
- EPA Agreement (Consent Agreement and Final Order – CAFO) Effective February 2007.
- Developed 2 supplemental environmental projects as a condition of the CAFO.
- Determined need for a management system to address environmental issues.





#### Maryland Transit Administration

- MTA attended training through the Virginia Tech/Federal Transit Administration partnership.
  - 2009 Training for ISO 14001:2004 EMS
  - 2016 Training for ISO 14001:2015 ESMS
- Completed program in June 2017.





VirginiaTech Center for Organizational and Fechnological Advancement

Virginia Tech Center of Excellence for Environmental Management



# **ESMS** Core Team

- Robert Frazier, Environmental Manger
- Sean Adgerson, Deputy COO, Core Support
- Kelly Lyles, Environmental Planning
- Toby Johnson, Engineering
- Virginia Dadds, Engineering Stormwater Manager
- Lauren Molesworth, Environmental Planning







# Challenges

- Building environmental programs, data management systems, and ESMS simultaneously.
- Changes to fiscal planning and senior leadership.
- Initiating culture change at all levels of the agency.
- Identification and delegation of roles and responsibilities.







#### **Incorporated Programs**

#### Sustainability



- The MTA is developing Sustainability Program for the agency.
- The plan establishes performance measures based on three areas: People, Planet, Prosperity.
- Water Consumption included within ESMS.
- Energy Management



 The MTA Energy Plan is a required plan by Maryland Energy Administration and sets goals for the agency to reduce energy consumption by 20%.

#### Transit Asset Management



- The Transit Asset Management Plan is a federally mandated plan to manage the maintenance and replacement of all assets within the agency.
  - Helps to identify life-cycle planning for assets which have an environmental impact.





#### **Current ESMS**

- Development and implementation in progress.
  - Chose a Light Rail facility due to nature of operations.

- Culturally receptive staff and management.
- Done as a **TEAM** effort.
  - Planning
  - Engineering
  - Environmental
  - Senior Leadership







# **ESMS Project Focus: ASTs**

- Identified Aboveground Storage Tank (ASTs) as a significant risk.
  - Potential for environmental impact = **High**
  - Potential for community impact = **High**
- Developed an Action Plan to assess and reduce risk.
  - Inspections to identify tanks needing repairs.
  - Prioritize and track repairs and replacements.
  - Fiscal planning for routine maintenance.







# Early Benefits

- Best foot forward approach.
- ESMS helps to drive MDOT policies; above and beyond regulations; helps to capture new incentives and incorporate changes.
- Improved relationship with public and community groups.
  - Air pollution and water pollution concerns.
- Foundation of these early benefits is increased communication:
  - With the public



Internally between departments





# Early Benefits: Improved Efficiency

- Planning, engineering, and environmental departments all involved in tanks via regulatory obligations, asset management, energy conservation, and sustainability.
- Improved fiscal management and manpower management through inter-departmental cooperation.
  - Defining financial resources and planning execution of projects across all departments.



 Leads to cost savings and more efficiency – not doubling efforts.



#### Early Benefits: Cost Savings

- Tank repairs and preventative maintenance before issues become larger – initial realization for MTA.
- Management of repairs and fiscal planning through asset management.
  - Total cost of needed tank repairs and replacements at the selected facility: \$128,000
    - Cost of replacing structurally deficient
      6,000 gallon AST: \$85,000
    - Other repairs to facility ASTs:**\$43,000**
  - Fines previously incurred due to leaking tanks:
    - EPA consent decree total cost: \$2.7 Million
    - On going costs for monitoring and remediation: ~\$500,000





#### Conclusion: Continual Improvement!

- Realizing improvement to inter-departmental project cooperation.
  - Increased communication
  - Better fiscal planning and management
- Risk reduction:
  - Increased requirement for inspection and maintenance.
  - Data management of inspections .
  - Open/close cycle for deficiencies.
- Cost of previous fines, etc.







#### **Turning the Wheels**

- The MTA is forging ahead with the full implementation of their ESMS structure to all modal maintenance facilities.
- Exploring the potential for ISO certification for initial facility.
- Continuing culture change within the organization







#### Thank You. Questions/Comments?





