APTA STANDARDS DEVELOPMENT PROGRAM

RECOMMENDED PRACTICE

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Transit Asset Management Working Group

Communicating Your Transit Asset Management Plan

Abstract: This document provides guidance on communicating an agency's transit asset management plan to internal and external audiences.

Keywords: accountable executive, group plan sponsor, state of good repair (SGR), Tier I, Tier II, transit asset management plan (TAM plan)

Summary: This recommended practice identifies a method a transit organization could use to simplify its TAM plan communication efforts, including examples that support best practice and federal requirements.

Scope and purpose: The Code of Federal Regulations (CFR) details requirements for U.S. transit agencies to develop TAM plans in 49 CFR Part 625. The agency's TAM plan is required to include specific elements:

1. An inventory of assets

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- 2. A condition assessment of inventoried assets
- 3. Description of decision support tools
- 4. A prioritized list of investments
- 5. TAM and SGR policy
- 6. Implementation strategy
- 7. List of key annual activities
- 8. Identification of resources
- 9. Evaluation plan

This regulation was initiated by the 2012 legislation "Moving Ahead for Progress in the 21st Century" (P.L. 112-141) and finalized/published in 2016. Communicating compliance with each TAM plan element should be simple and easy to understand. The steps detailed in this document will help agencies of all sizes communicate their TAM plans. The output of the document is a table, filled out by the user, which describes how each applicable TAM plan element is being fulfilled, in less than two pages.

This recommended practice represents a common viewpoint of those parties concerned with its provisions, namely transit operating/planning agencies, manufacturers, consultants, engineers and general interest groups. The application of any recommended practices or guidelines contained herein is voluntary. In some cases, federal and/or state regulations govern portions of a transit system's operations. In those cases, the government regulations take precedence over this standard. APTA recognizes that for certain applications, the standards or practices as implemented by individual transit agencies may be either more or less restrictive than those given in this document, unless referenced in federal regulations.

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The American Public Transportation Association greatly appreciates the contributions of the **Transit Asset Management Working Group**, which provided the primary effort in the drafting of this document.

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Introduction

This introduction is not part of APTA SUDS-TAM-RP-004-19, "Communicating Your Transit Asset Management Plan."

APTA recommends the use of this document by:

- individuals or organizations that operate rail transit systems;
- individuals or organizations that contract with others for the operation of rail transit systems; and
- individuals or organizations that influence how rail transit systems are operated (including but not limited to consultants, designers and contractors).

This document makes the following assumptions:

- The reader understands the difference between Tier I, Tier II and a group TAM plan sponsor.
- The reader understands the nine TAM plan requirements and applicability to his or her agency.
- The reader understands the applicable NTD reporting requirements.
- The agency's TAM plan has been self-certified and signed by the accountable executive.

Communicating Your Transit Asset Management Plan

1. Procedure

1. To better understand the end product, users should read the examples that apply to their agencies, provided in Appendix A. All information is editable and intended to be used as an example only; users should feel free to customize any part.

NOTE: Keep in mind that the examples listed in Appendix A are intended to be concise. All examples, regardless of an agency's classification, are less than two pages in length.

- a. Appendix A: Examples
 - i. Tier 1
 - ii. Tier 2
 - iii. Group TAM plan
- 2. Users should next decide if they would like to provide links to their agency's internal documents. The primary benefit of linking to corresponding documents is to provide an additional layer of credibility and to show alignment with other agency documents, indicating further asset management maturity.
 - a. Appendix A: Examples
 - i. Tier 1 with links
 - ii. Tier 2 with links
 - iii. Group TAM plan with links
- 3. Users should then choose the correct template based on individual needs.
 - a. Appendix B: Templates
 - i. Tier 1
 - ii. Tier 1 with links
 - iii. Tier 2
 - iv. Tier 2 with links
 - v. Group TAM plan
 - vi. Group TAM plan with links
- 4. Users should then fill out the template with their agency's information, using the examples in Appendix A as the guidepost. Each table contains a question or statement for each TAM plan element intended to help the user keep the explanation at a high level.

2. Intended use and benefits

The initial October 2018 deadline provides an immediate opportunity to communicate a TAM plan to internal and external audiences. The FTA highlights active communication as one of the steps to create a TAM culture within transit organizations. The FTA also highlights the importance of having a process in place to share required TAM information, including TAM plans and targets, with a metropolitan planning organization (MPO) and/or state DOT planning partners.

An individual familiar with his or her agency and MAP-21 should be able to use this tool to communicate the required elements of the TAM plan in less than five minutes and under two pages. This will make the TAM plan relevant to a broader audience.

Moving past the October 2018 deadline, the completed table (with linked documents) can act as a "table of contents" to an agency's transit asset management system. The table can be viewed as a living document and updated as the agency's TAM plan is revised, or as the agency's asset management system matures.

Abbreviations and acronyms

CFR	Code of Federal Regulations
DOT	Department of Transportation
LMP	lifecycle management plan
MAP-21	Moving Ahead for Progress in the 21st Century
MPO	metropolitan planning organization
NATSA	North American Transportation Services Association
NTD	National Transit Database
SGR	state of good repair
ТАМ	transit asset management
xx	XX

Document history

Document Version	Working Group Vote	Public Comment/ Technical Oversight	CEO Approval	Policy & Planning Approval	Publish Date
First published	Sept. 9, 2018	Oct. 30, 2018	Nov.19, 2018	Jan. 4, 2019	Jan. 11, 2019

Appendix A: Examples

Tier 1

TABLE 1

Tier 1 Example

1. INVENTORY	
Revenue vehicles	 1655 revenue vehicles: 794 buses 477 vans 338 rail cars 46 locomotives
Infrastructure	 1,510,396 linear feet of track: Light rail: 348,480 linear feet Metro: 158,400 linear feet Commuter rail: 15,840 linear feet of owned track Freight rail: 987,676 linear feet
Facilities	204 facilities: • Administrative: 17 • General maintenance: 26 • Heavy maintenance: 1 • Bus loop: 4 • Parking lot: 24 • Parking site: 54 • Parking site (garage): 3 • Parking passenger station: 1 • Passenger station: 74
Equipment	 315 nonrevenue vehicles: 99 cars 190 trucks 3 vans 23 equipment vehicles
2. CONDITION ASSESSMENT	
Revenue vehicles	Age-based analysis
Infrastructure	Guideway under performance restriction
Facilities	The agency is currently utilizing age-based condition assessment. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four- year period per NTD requirements.
Equipment	Age-based analysis
3. DECISION SUPPORT TOOLS	
What tools and processes do we use to prioritize funding around those assets described in our inventory?	The agency utilizes TERM Lite as a decision support tool to estimate capital investment needs over a four-year period, as well as 20- to 30-year projections for long range planning, and estimate SGR backlog.
4. PRIORITIZED LIST OF INVESTME	NTS
What is the result or output of those decision support tools and processes?	The agency prioritizes its assets based on weighting criteria established in TERM Lite with emphasis on SGR and Safety (resulting from input by asset managers across all modes). TERM Lite weighting criteria are being utilized to organize capital project requests based on SGR needs.

TABLE 1

Tier 1 Example

5. TAM AND SGR POLICY	
What are the guiding principles for asset management efforts at our agency?	The agency established a directive, aligning with the state DOT TAM policy, as well as a TAM plan, satisfying all federal requirements. Initiation of improvement projects aimed at accelerating the maturation of the agency's asset management program.
6. IMPLEMENTATION STRATEGY	
How are we going to execute the TAM plan at our agency?	The TAM plan includes an implementation strategy, as well as the detailed list of 48 improvement projects (activities) that will be completed over the four- to six-year TAM horizon.
7. LIST OF KEY ANNUAL ACTIVITIE	S
What activities do we perform to maintain our TAM system?	The agency performs the following annual activities: updates inventory, performs facility assessments at a rate of 25 percent per year, updates the asset performance measurement analysis, revises the TAM plan, lifecycle management plans (LMPs) for all modes to reflect new data analysis, updates performance targets, and fulfills NTD reporting requirements.
8. IDENTIFICATION OF RESOURCES	S
What resources do we need to execute TAM plan activities at our agency?	The agency includes a detailed list of funding sources, a list of asset management personnel and key support staff with total expense cost, and costs of maintaining assets in a state of good repair in the TAM plan document.
9. EVALUATION PLAN	
What is the agency doing to ensure that the TAM plan delivers the intended results?	 The asset management program manager/coordinator leads all efforts in achieving asset management tasks and requirements for the agency, coordinating with internal and consultant support. Among those efforts: Leading the reporting of NTD requirements Updating of TAM plan and LMPs for all operating modes Completing improvement projects in the TAM plan Leading facility assessments Coordinating with capital programming for the call for projects to secure an SGR prioritized list of projects through the investment prioritization tool Supporting Tier 2 asset management efforts Completing inventory update and TERM Lite Analysis

Tier 1 with links

TABLE 2

Tier 1 Example with Links

1. INVENTORY		Corresponding Documents
Revenue vehicles	 1655 revenue vehicles: 794 buses 477 vans 338 rail cars 46 locomotives 	<u>Inventory—Revenue</u> <u>Vehicles</u>
Infrastructure	 1,510,396 linear feet of track: Light rail: 348,480 linear feet Metro: 158,400 linear feet Commuter rail: 15,840 linear feet of owned track Freight rail: 987,676 linear feet 	Inventory—Infrastructure
Facilities	 204 facilities: Administrative: 17 General maintenance: 26 Heavy maintenance: 1 Bus loop: 4 Parking lot: 24 Parking site: 54 Parking site (garage): 3 Parking passenger station: 1 Passenger station: 74 	<u>Inventory—Facilities</u>
Equipment	 315 nonrevenue vehicles: 99 cars 190 trucks 3 vans 23 equipment vehicles 	Inventory—Equipment
2. CONDITION ASSES	SMENT	Corresponding Documents
Revenue vehicles	Age-based analysis	<u>Useful Life Benchmarks</u> <u>(ULB)</u>
Infrastructure	Guideway under performance restriction	<u>Guideway Under</u> <u>Performance Restriction</u> <u>Procedure</u>
Facilities	The agency is currently utilizing age-based condition assessment. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four-year period per NTD requirements.	<u>Facilities Condition</u> <u>Assessment</u>
Equipment	Age-based analysis	Useful Life Benchmarks (ULB)
3. DECISION SUPPOR	RT TOOLS	Corresponding Documents
What tools and processes do we use to prioritize funding around those assets described in our inventory?	The agency utilizes TERM Lite as a decision support tool to estimate capital investment needs over a four-year period, as well as 20- to 30-year projections for long range planning, and estimate SGR backlog.	 <u>TERM Lite—Long Range</u> <u>Planning</u> <u>Asset Information Strategy</u> <u>Investment Prioritization</u> <u>Policy</u>

TABLE 2

Tier 1 Example with Links

4. PRIORITIZED LIST	OF INVESTMENTS	Corresponding Documents
What is the result or output of those decision support tools and processes?	The agency prioritizes its assets based on weighting criteria established in TERM Lite with emphasis on SGR and Safety (resulting from input by asset managers across all modes). TERM Lite weighting criteria are being utilized to organize capital project requests based on SGR needs.	<u>Approved Capital Projects</u> 2018-2022
5. TAM AND SGR POL	ICY	Corresponding Documents
What are the guiding principles for asset management efforts at our agency?	The agency established a directive, aligning with the state DOT TAM policy, as well as a TAM plan, satisfying all federal requirements. Initiation of improvement projects aimed at accelerating the maturation of the agency's asset management program.	<u>Asset Management Policy</u>
6. IMPLEMENTATION	STRATEGY	Corresponding Documents
How are we going to execute the TAM plan at our agency?	The TAM plan includes an implementation strategy, as well as the detailed list of 48 improvement projects (activities) that will be completed over the four- to six-year TAM horizon.	<u>Asset Management</u> <u>Roadmap</u>
7. LIST OF KEY ANNU	AL ACTIVITIES	Corresponding Documents
What activities do we perform to maintain our TAM system?	The agency performs the following annual activities: updates inventory, performs facility assessments at a rate of 25 percent per year, updates the asset performance measurement analysis, revises the TAM plan, lifecycle management plans (LMPs) for all modes to reflect new data analysis, updates performance targets, and fulfills NTD reporting requirements.	 <u>Annual Review Procedure</u> <u>Annual Review Checklist</u>
8. IDENTIFICATION O	FRESOURCES	Corresponding Documents
What resources do we need to execute TAM plan activities at our agency?	The agency includes a detailed list of funding sources, a list of asset management personnel and key support staff with total expense cost, and costs of maintaining assets in a state of good repair in the TAM plan document.	 <u>Organizational Chart</u> <u>Annual Budget</u>
9. EVALUATION PLAN	l	Corresponding Documents
What is the agency doing to ensure that the TAM plan delivers the intended results?	 The asset management program manager/coordinator leads all efforts in achieving asset management tasks and requirements for the agency, coordinating with internal and consultant support. Among those efforts: Leading the reporting of NTD requirements Updating of TAM plan and LMPs for all operating modes Completing improvement projects in the TAM plan Leading facility assessments Coordinating with capital programming for the call for projects to secure an SGR prioritized list of projects through the investment prioritization tool Supporting Tier 2 asset management efforts 	<u>Annual Review Procedure</u> <u>Annual Review Checklist</u>

Tier 2

TABLE 3

Tier 2 Example

1. INVENTORY		
Revenue vehicles	 47 revenue vehicles: 1 car 1 van 45 buses 	
Facilities	 3 facilities total: Administrative/operational building Maintenance building Bus wash 	
Equipment	Equipment valued at \$15,000 or higher: • 5 ITS systems • Miscellaneous equipment	
2. CONDITION ASSESSMENT		
Revenue vehicles	Age-based analysis or mileage	
Facilities	The agency currently utilizes age-based condition assessment. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four- year period per NTD requirements.	
Equipment	Age-based analysis	
3. DECISION SUPPORT TOOLS		
What tools and processes do we use to prioritize funding around those assets described in our inventory?	The agency utilizes TERM Lite as a decision support tool to estimate capital investment needs over a four-year period, as well as 20-year projections for long-range planning, and estimated SGR backlog.	
4. PRIORITIZED LIST OF INVESTMENTS		
What is the result or output of those decision support tools and processes?	The agency updates inventory records and uses that information to assist in determining assets set for replacement. The agency also considers five criteria in the decision-making process.	

Tier 2 with links

TABLE 3

Tier 2 Example with Links

1. INVENTORY		Corresponding Documents
Revenue vehicles	 47 revenue vehicles: 1 car 1 van 45 buses 	<u>Asset Inventory</u>
Facilities	 3 facilities total: Administrative/operational building Maintenance building Bus wash 	<u>Asset Inventory</u>
Equipment	Equipment valued at \$15,000 or higher: • 5 ITS systems • Miscellaneous equipment	<u>Asset Inventory</u>
2. CONDITION ASSESSMENT		Corresponding Documents
Revenue vehicles	Age-based analysis or mileage	Useful Life Benchmark
Facilities	The agency currently utilizes age-based condition assessment. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four-year period per NTD requirements.	<u>Facilities Physical</u> <u>Condition Assessment</u> <u>Procedure</u>
Equipment	Age-based analysis	Useful Life Benchmark
3. DECISION SUPPORT TOOL	_S	Corresponding Documents
What tools and processes do we use to prioritize funding around those assets described in our inventory?	The agency utilizes TERM Lite as a decision support tool to estimate capital investment needs over a four- year period, as well as 20-year projections for long- range planning and to estimate SGR backlog.	<u>TERM Lite—Long-Range</u> <u>Plan</u>
4. PRIORITIZED LIST OF INVESTMENTS		Corresponding Documents
What is the result or output of those decision support tools and processes?	The agency updates inventory records and uses that information to assist in determining assets set for replacement. The agency also considers five criteria in the decision-making process.	 <u>Agency Weighting Criteria</u> <u>Approved Asset Renewal</u> <u>List</u>

Group TAM plan

TABLE 5

Group TAM Plan Example

1. INVENTORY		
Revenue vehicles	 679 buses 66 vans 14 cars 	
Facilities	 41 total: Administrative/maintenance: 13 Administrative: 9 Maintenance: 15 Passenger/parking: 4 	
Equipment	Equipment valued at \$15,000 or higher: • Communications: 224 • Revenue collection: 86 • ITS: 197 • Nonrevenue vehicles: 50 • Trucks: 40 • Support vans: 13 • Maintenance equipment: 73	
2. CONDITION ASSESSMENT		
Revenue vehicles	Age-based analysis or mileage	
Facilities	Participating agencies currently utilize age-based condition assessments. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four year period per NTD requirements.	
Equipment	Age-based analysis	
3. DECISION SUPPORT TOOLS		
What tools and processes will group TAM plan participants use to prioritize funding around those assets described in their inventory?	Participating agencies utilize TERM Lite as a decision support tool to estimate capital investment needs over a four-year period, as well as 20-year projections for long-range planning, and to estimate SGR backlog. A prioritization tool is also used to determine each agency's priorities and suggested breakouts for funding of those different agencies' needs.	
4. PRIORITIZED LIST OF INVESTME	NTS	
What are the results or outputs of those decision support tools and processes?	As part of the annual grant awards to sub-recipients, a prioritization tool is used to determine the ranking of capital awards. Condition assessment and local priorities formulate the order for which awards can be considered. While a useful tool, the team reviews information for final determination.	
5. TAM AND SGR POLICY		
What are the guiding principles for group TAM plan participants?	A plan has been developed that includes participation from 23 local transit services. The plan lists assets and their conditions and how the plan will work toward asset replacement. It identifies sources and tools to be used to maintain plan goals and requirements.	

TABLE 5

Group TAM Plan Example

6. IMPLEMENTATION STRATEGY		
Collectively, how are we going to execute the group TAM plan?	The group TAM plan involves the cooperation and agreement of 23 transit services planning for continual improvement of SGR through a combination of physical inspections of facilities and historical life expectancy of vehicles and risk management. 25 percent of facilities are inspected each year so that all are updated by the required four-year plan renewal. TERM Lite results, along with ATP review, help meet key goals.	
7. LIST OF KEY ANNUAL ACTIVITIE	S	
What activities will each participating agency perform to maintain the group TAM plan?	Asset inventories are updated annually, and a quarter of facilities are inspected to determine need for adjustment of performance targets. TERM Lite results are updated.	
8. IDENTIFICATION OF RESOURCES	6	
What resources are needed to execute the group TAM plan activities?	The staff of the state recipient that oversees local transit services, along with the local staffs, coordinate using the TAM plan. Federal, state and local funding is used to maintain assets.	
9. EVALUATION PLAN		
What are we doing to ensure that the group TAM plan delivers the intended results?	The asset management team will annually review each service's inventory records for accuracy and with TERM Lite results maintain the plan for SGR.	

Group TAM plan with links

TABLE 6

Group TAM Plan Example with Links

1. INVENTORY		Corresponding Documents
Revenue vehicles	 679 buses 66 vans 14 cars	<u>Revenue Vehicle</u> Inventory by Agency
Facilities	 41 total: Administrative/maintenance: 13 Administrative: 9 Maintenance: 15 Passenger/parking: 4 	<u>Facility Inventory by</u> <u>Agency</u>
Equipment	Equipment valued at \$15,000 or higher: • Communications: 224 • Revenue collection: 86 • ITS: 197 • Nonrevenue vehicles: 50 • Trucks: 40 • Support vans: 13 • Maintenance equipment: 73	<u>Equipment Inventory by</u> <u>Agency</u>
2. CONDITION ASSESSME	ENT	Corresponding Documents
Revenue vehicles	Age-based analysis or mileage	<u>Useful Life Benchmark by</u> <u>Agency</u>
Facilities	Participating agencies currently utilize age-based condition assessments. In CY 2018 assessing (physical condition) 25 percent of facilities over the course of a four year period per NTD requirements.	<u>Facilities Physical</u> <u>Condition Assessment</u> <u>Procedure</u>
Equipment	Age-based analysis	Useful Life Benchmark by Agency
3. DECISION SUPPORT TOOLS		Corresponding Documents
What tools and processes will group TAM plan participants use to prioritize funding around those assets described in their inventory?	Participating agencies utilize TERM Lite as a decision support tool to estimate capital investment needs over a four-year period, as well as 20-year projections for long- range planning, and to estimate SGR backlog. A prioritization tool is also used to determine each agency's priorities and suggested breakouts for funding of those different agencies' needs.	<u>TERM Lite—Long Range</u> <u>Priorities by Agency</u>
4. PRIORITIZED LIST OF INVESTMENTS		Corresponding Documents
What are the results or outputs of those decision support tools and processes?	As part of the annual grant awards to sub-recipients, a prioritization tool is used to determine the ranking of capital awards. Condition assessment and local priorities formulate the order for which awards can be considered. While a useful tool, the team reviews information for final determination.	 <u>Approved Capital Projects</u> <u>by Agency</u> <u>Priorities by Agency</u>

TABLE 6

Group TAM Plan Example with Links

5. TAM AND SGR POLICY		Corresponding Documents
What are the guiding principles for group TAM plan participants?	A plan has been developed that includes participation from 23 local transit services. The plan lists assets and their conditions and how the plan will work toward asset replacement. It identifies sources and tools to be used to maintain plan goals and requirements.	<u>Group Plan—Policy &</u> <u>Coordination</u>
6. IMPLEMENTATION STR	ATEGY	Corresponding Documents
Collectively, how are we going to execute the group TAM plan?	The group TAM plan involves the cooperation and agreement of 23 transit services planning for continual improvement of SGR through a combination of physical inspections of facilities and historical life expectancy of vehicles and risk management. 25 percent of facilities are inspected each year so that all are updated by the required four-year plan renewal. TERM Lite results, along with ATP review, help meet key goals.	<u>Group Plan—</u> Implementation Strategy
7. LIST OF KEY ANNUAL ACTIVITIES		Corresponding Documents
What activities will each participating agency perform to maintain the group TAM plan?	Asset inventories are updated annually, and a quarter of facilities are inspected to determine need for adjustment of performance targets. TERM Lite results are updated.	<u>Annual Activities by</u> <u>Agency</u>
8. IDENTIFICATION OF RESOURCES		Corresponding Documents
What resources are needed to execute the group TAM plan activities?	The staff of the state recipient that oversees local transit services, along with the local staffs, coordinate using the TAM plan. Federal, state and local funding is used to maintain assets.	<u>TAM Plan Resources by</u> <u>Agency</u>
9. EVALUATION PLAN		Corresponding Documents
What are we doing to ensure that the group TAM plan delivers the intended results?	The asset management team will annually review each service's inventory records for accuracy and with TERM Lite results maintain the plan for SGR.	<u>Group Plan Evaluation</u> <u>Procedure</u>

Appendix B: Templates

Tier 1

TABLE 7

Tier 1 Template

1. INVENTORY	
Revenue vehicles	
Infrastructure	
Facilities	
Equipment	
2. CONDITION ASSESSMENT	
Revenue vehicles	
Infrastructure	
Facilities	
Equipment	
3. DECISION SUPPORT TOOLS	
What tools and processes do we use to prioritize funding around those assets described in our inventory?	
4. PRIORITIZED LIST OF INVESTMENTS	
What is the result or output of those decision support tools and processes?	
5. TAM AND SGR POLICY	
What are the guiding principles for asset management efforts at our agency?	
6. IMPLEMENTATION STRATEGY	
How are we going to execute the TAM plan at our agency?	
7. LIST OF KEY ANNUAL ACTIVITIES	
What activities do we perform to maintain our TAM system?	
8. IDENTIFICATION OF RESOURCES	
What resources do we need to execute TAM plan activities at our agency?	
9. EVALUATION PLAN	
What is the agency doing to ensure that the TAM plan delivers the intended results?	

Tier 1 with links

TABLE 8

Tier 1 Template with Links

1. INVENTORY		Corresponding Documents
Revenue vehicles		
Infrastructure		
Facilities		
Equipment		
2. CONDITION ASSESSMENT		Corresponding Documents
Revenue vehicles		
Infrastructure		
Facilities		
Equipment		
3. DECISION SUPPORT TOOLS		Corresponding Documents
What tools and processes do we use to prioritize funding around those assets described in our inventory?		
4. PRIORITIZED LIST OF INVES	TMENTS	Corresponding Documents
What is the result or output of those decision support tools and processes?		
5. TAM AND SGR POLICY		Corresponding Documents
What are the guiding principles for asset management efforts at our agency?		
6. IMPLEMENTATION STRATEG	Y	Corresponding Documents
How are we going to execute the TAM plan at our agency?		
7. LIST OF KEY ANNUAL ACTIV	ITIES	Corresponding Documents
What activities do we perform to maintain our TAM system?		
8. IDENTIFICATION OF RESOUR	CES	Corresponding Documents
What resources do we need to execute TAM plan activities at our agency?		
9. EVALUATION PLAN		Corresponding Documents
What is the agency doing to ensure that the TAM plan delivers the intended results?		

Tier 2

TABLE 9

Tier 2 Template

1. INVENTORY	
Revenue vehicles	
Facilities	
Equipment	
2. CONDITION ASSESSMENT	
Revenue vehicles	
Facilities	
Equipment	
3. DECISION SUPPORT TOOLS	
What tools and processes do we use to prioritize funding around those assets described in our inventory?	
4. PRIORITIZED LIST OF INVESTMENTS	
What is the result or output of those decision support tools and processes?	

Tier 2 with links

TABLE 10

Tier 2 Template with Links

1. INVENTORY		Corresponding Documents
Revenue vehicles		
Facilities		
Equipment		
2. CONDITION ASSESSMENT		Corresponding Documents
Revenue vehicles		
Facilities		
Equipment		
3. DECISION SUPPORT TOOL	S	Corresponding Documents
What tools and processes do we use to prioritize funding around those assets described in our inventory?		
4. PRIORITIZED LIST OF INVE	STMENTS	Corresponding Documents
What is the result or output of those decision support tools and processes?		

Group TAM plan

TABLE 11

Group TAM Plan Template

1. INVENTORY	
Revenue vehicles	
Facilities	
Equipment	
2. CONDITION ASSESSMENT	
Revenue vehicles	
Facilities	
Equipment	
3. DECISION SUPPORT TOOLS	
What tools and processes will group TAM plan participants use to prioritize funding around those assets described in their inventory?	
4. PRIORITIZED LIST OF INVESTME	INTS
What are the results or outputs of those decision support tools and processes?	
5. TAM AND SGR POLICY	
What are the guiding principles for group TAM plan participants?	
6. IMPLEMENTATION STRATEGY	
Collectively, how are we going to execute the group TAM plan?	
7. LIST OF KEY ANNUAL ACTIVITIE	is
What activities will each participating agency perform to maintain the group TAM plan?	
8. IDENTIFICATION OF RESOURCES	s
What resources are needed to execute the group TAM plan activities?	
9. EVALUATION PLAN	
What are we doing to ensure that the group TAM plan delivers the intended results?	

Group TAM plan with links

TABLE 12

Group TAM Plan Template with Links

1. INVENTORY	Corresponding Documents
Revenue vehicles	
Facilities	
Equipment	
2. CONDITION ASSESSMENT	Corresponding Documents
Revenue vehicles	
Facilities	
Equipment	
3. DECISION SUPPORT TOOLS	Corresponding Documents
What tools and processes will group TAM plan participants use to prioritize funding around those assets described in their inventory?	
4. PRIORITIZED LIST OF INVESTMENTS	Corresponding Documents
What are the results or outputs of those decision support tools and processes?	
5. TAM AND SGR POLICY	Corresponding Documents
What are the guiding principles for group TAM plan participants?	
6. IMPLEMENTATION STRATEGY	Corresponding Documents
Collectively, how are we going to execute the group TAM plan?	
7. LIST OF KEY ANNUAL ACTIVITIES	Corresponding Documents
What activities will each participating agency perform to maintain the group TAM plan?	
8. IDENTIFICATION OF RESOURCES	Corresponding Documents
What resources are needed to execute the group TAM plan activities?	
9. EVALUATION PLAN	Corresponding Documents
What are we doing to ensure that the group TAM plan delivers the intended results?	